

2025 Annual Report



MNCM GOVERNANCE

MESSAGE FROM MNMCM BOARD CHAIR & PRESIDENT



Greg Hanley
Chairman of the Board (2025)
MN Community Measurement



Liz Cinqueonce, MBA
President & CEO
MN Community Measurement

Dear Community Members,

On behalf of the Minnesota Community Measurement (MNCM) Board of Directors and staff, we are pleased to share MNCM's 2025 Annual Report.

This year's report reflects both the work accomplished over the past year and a pivotal milestone for our organization: the development and adoption of MNCM's 2025–2030 Strategic Plan. This plan positions MNCM for its next chapter and represents the Board's most significant achievement of the year.

A DELIBERATE AND INCLUSIVE PLANNING PROCESS

The MNCM Board took a thoughtful and transparent approach to developing the 2025–2030 Strategic Plan. Throughout 2024 and into 2025, we engaged partners across Minnesota and nationally to ensure the plan reflects shared priorities and emerging needs. This extensive engagement process strengthened relationships, introduced new perspectives, and deepened coordination with organizations working toward shared goals in quality, equity, and value.

WHAT WE HEARD FROM THE COMMUNITY

Several consistent themes emerged from our engagement:

- No single organization can solve today's health care challenges alone—collaboration is essential.
- Data should serve not only as a tool for evaluation, but as a source of empowerment and direction.
- Across organizations and sectors, there is a shared commitment to improving health.

These insights shaped the priorities that will guide MNCM through 2030.

As we move forward together, MNCM is committed to:

- Measuring what matters most to communities.
- Creating meaningful, shared tools and actionable data insights.
- Fostering collaboration and innovation across care settings.
- Centering equity in the design and implementation of our work.
- Supporting action at all levels of the health care system.

MNCM GOVERNANCE

MESSAGE FROM MNMCM BOARD CHAIR & PRESIDENT



2025–2030 STRATEGIC PLAN

The Strategic Plan is organized around three interconnected priorities.



Maintaining and Enhancing Core Strengths

We will sustain and strengthen MNMCM’s core capabilities and reputation by:

- Maintaining MNMCM’s role as a trusted health care data leader.
- Integrating social risk factors and priority measures to promote health equity.
- Prioritizing data integrity, accuracy, and accessibility to ensure actionable insights.
- Strengthening governance to preserve MNMCM’s long-term impact.



Fostering Strategic Partnerships

We will deepen and broaden partnerships that drive improvement by:

- Aligning data initiatives with partners to improve outcomes and reduce duplication.
- Collaborating with researchers and national organizations to advance quality, affordability, and measurement practices.
- Increasing transparency and public engagement around health care measurement and its impact.
- Modernizing financial strategies to ensure organizational stability.



Modernizing Data Practices

We will modernize our data practices to meet evolving needs by:

- Continuing to upgrade data and IT infrastructure.
- Streamlining data exchange and improving interoperability.
- Delivering more actionable insights and reports tailored to stakeholder needs.
- Strengthening data security and trust through robust protocols and ongoing risk management.

MNCM GOVERNANCE

MESSAGE FROM MNMCM BOARD CHAIR & PRESIDENT



LAUNCHING THE STRATEGIC ALIGNMENT INITIATIVE

To ensure strong early momentum, the Board identified several high-priority actions for the first year of the plan. These efforts collectively form our Strategic Alignment Initiative.

Community feedback highlighted nine areas where MNMCM could better align with partner needs, including right-sized data collection, streamlined reporting, strengthened cybersecurity, transparency across the data lifecycle, equitable data use policies, inclusive governance, balanced funding, and clearer decision-making pathways.

These opportunities were organized into three focus areas:



Governance, Cyber Liability, and Risk Mitigation

MNCM completed a comprehensive review of cyber liability coverage to align with industry norms and adopted a revised Record Retention Policy that limits retained data to the minimum necessary to support core functions and ensure data integrity. Funding was approved to implement data purges consistent with this policy, supported by an annual compliance process. In addition, a new skills assessment was implemented across Board and committee governance bodies to ensure expertise aligns with organizational needs.



Right-Sizing Data and Ensuring Comparability

The Board adopted framing principles allowing multiple methods for clinical quality data submission while maintaining comparability and integrity. A new Methods Review Panel has been established to evaluate and approve new submission methods. MNMCM launched and successfully piloted use of the OMOP Common Data Model Mapping Collaborative with Essentia Health, HealthPartners, and Mayo Clinic to develop standardized queries to identify measure-eligible patients and narrow data submissions; and began exploring FHIR-based APIs as a potential additional method for future testing.



Balance in Policy, Governance, and Funding

Work is underway to review MNMCM's Data Use and Reporting Policy to ensure equitable treatment of data ownership across submitters. In 2026, the Board will evaluate MNMCM's membership model to promote balanced representation and funding and consider changes to the bylaws to reflect community recommendations and ensure appropriate balance in governance and financial sustainability.

MNCM GOVERNANCE

MESSAGE FROM MNMCM BOARD CHAIR & PRESIDENT



LOOKING AHEAD

The adoption of the 2025–2030 Strategic Plan marks a defining moment for MNMCM. It reflects a shared understanding that advancing quality, equity, and value in health care requires trusted data, strong partnerships, modern infrastructure, and inclusive governance.

We are grateful for your continued partnership and engagement. Together, we will continue to measure what matters—and use data not only to evaluate performance, but to inform action and improve health for all Minnesotans.

Sincerely,

Greg Hanley

2025 Board Chair

Liz Cinqueonce, MBA

President and CEO

2025 BOARD OF DIRECTORS MEMBERS

Galen Benshoof	Susan Knudson
Caroline Carlin	Mallory Koshiol
Liz Cinqueonce	Jennifer Lamprecht
Kim DeRoche	Shawn Larsen
Nancy Evans	Leota Lind
Kevin Gilliam	Tim Miller
Bentley Graves	Christine Norton
Greg Hanley	Lucas Nesse
Anne (Kate) Hust	Melissa Pollari
Steve Inman	Mark Steffen
Clarence Jones	Sean Wherry

GOVERNANCE STAFF CONTRIBUTORS

Nila Hines
William Muenchow
Amy Krier
Kathie Pugaczewski
Ma Xiong
Maegi Yang

MNCM GOVERNANCE

RECOGNIZING DEPARTING BOARD MEMBERS



MNCM recognized six departing Board members for their years of service to the organization including:



Galen Benshoof
Three years of service
Member of Data Integrity
& Use Committee



Kim DeRoche
Two years of service
Member of Data Integrity
& Use Committee



Greg Hanley
Five years of service
Chairman of the Board
(2025)



Steven Inman, MD
Six years of service
Member of Measurement
& Reporting Committee



Tim Miller, MD
One year of service
Member of Measurement
& Reporting Committee



Melissa Pollari
One year of service
Member of Data Integrity
& Use Committee

MNCM GOVERNANCE

PASSING OF THE GAVEL

HONORING GREG HANLEY AND WELCOMING MARK STEFFEN AS BOARD CHAIR

In December 2025, MNMCM marked an important leadership milestone with the formal passing of the gavel from Board Chair Greg Hanley to incoming Board Chair Dr. Mark Steffen.

In a moment that symbolizes both continuity and forward momentum, Greg had the privilege of carrying on a tradition established by past Board Chair Joe Bianco by formally presenting the engraved gavel to Mark. The gesture reflects confidence in the leadership ahead and appreciation for the service that brought MNMCM to this point.

Dr. Steffen is MNMCM's longest-tenured current board member, having begun his service in 2019. Over the past several years, he has served on both the Executive and Finance Committees and spent two years as Vice Chair of the Board. His deep familiarity with MNMCM's work, paired with his thoughtful and steady leadership style, positions him well to guide the organization as it begins implementing its 2025–2030 Strategic Plan.

As Greg shared during the transition, it brings great comfort to know the organization is in such capable hands. With a strong foundation in governance and finance and a longstanding commitment to MNMCM's mission, Mark steps into the role prepared to lead the Board through its next chapter.



Greg Hanley (left) presents engraved gavel to new Board Chair, Dr. Mark Steffen (right)

MNCM GOVERNANCE

PASSING OF THE GAVEL

RECOGNIZING GREG HANLEY'S EXCEPTIONAL SERVICE

As part of the transition, Dr. Steffen presented Greg Hanley with the MNMCM Board Chair Award in recognition of his outstanding leadership and service to the community.

Greg's tenure as Board Chair in 2025 came at a pivotal time for MNMCM. Under his leadership, the Board guided the development and adoption of MNMCM's new five-year strategic plan—an ambitious and comprehensive effort that engaged partners across Minnesota and nationally. Greg's ability to bring people together, ask thoughtful and sometimes difficult questions, and maintain focus on what truly matters was instrumental in shaping a clear and forward-looking direction for the organization.

In presenting the award, Mark reflected on Greg's steady leadership, thoughtful perspective, and deep commitment to MNMCM's mission. Throughout the year, Greg helped the Board navigate complex issues with clarity and confidence, ensuring that decisions reflected both rigor and partnership.

Greg's service to MNMCM extends well beyond his year as Chair. He served five years on the Board of Directors (2021–2025), including as Treasurer in 2024, where he provided critical financial oversight and insight. Prior to his Board service, he dedicated seven years to MNMCM's Measurement and Reporting Committee (MARC) from 2016 to 2022, contributing his expertise to strengthen the organization's measurement strategies and technical foundation.

Colleagues consistently note Greg's collaborative leadership style. He creates space for honest dialogue, values diverse perspectives, and fosters an environment where shared decision-making can thrive. His approach not only strengthened governance processes but also reinforced MNMCM's culture of trust and partnership.

MNMCM is stronger today because of Greg Hanley's leadership and service. His impact—particularly in advancing the 2025–2030 Strategic Plan—will carry forward for years to come.

Please join us in congratulating Dr. Mark Steffen as he assumes the role of Board Chair and in thanking Greg Hanley for his exceptional contributions to MNMCM and the broader health care community.



Dr. Mark Steffen presents Greg Hanley with MNMCM Board Chair Award

MEASUREMENT & REPORTING

MESSAGE FROM MARC CO-CHAIRS & STAFF LIAISON



Anne (Kate) Hust, MD, MPH
MARC Co-Chair



Sue Knudson, MA
MARC Co-Chair



Jess Donovan, MPH
MARC Staff Liaison

Dear Community Members,

The Measurement and Reporting Committee (MARC) had another productive year in 2025, reviewing five measure sets as outlined below. A key focus was a robust discussion of the Depression Suite of measures, informed by feedback from a range of local and national partners. Following this review, the committee recommended retiring the 12-month depression measures (Follow-up, Response, and Remission) as well as the PHQ-9 Utilization measure. The six-month depression measures will continue to be collected and reported; however, the measure specifications will be updated to align with the HEDIS (Healthcare Effectiveness Data and Information Set) measure, Depression Remission or Response for Adolescents and Adults (DRR-E). The timing of these changes has not yet been finalized and will not occur before measurement year 2026 (2027 reporting). Additional details on the timeline will be shared in the first quarter of 2026.

Beyond measure review activities, the Optimal Asthma Control measure redesign workgroup completed its work in the first half of 2025. The committee reviewed and approved the workgroup's recommendations, outlined below, during the June meeting. These changes will take effect beginning in measurement year 2026 (2027 reporting), during which the statewide results will be privately reported for one year.

Looking ahead to 2026, MARC will continue conducting in-depth measure reviews and will begin a new cycle of the measure prioritization process.

Sincerely,

Anne (Kate) Hust, MD, MPH
MARC Co-Chair

Sue Knudson, MA
MARC Co-Chair

Jess Donovan, MPH
MARC Staff Liaison

MEASUREMENT & REPORTING

ACCOMPLISHMENTS & LOOKING AHEAD



KEY ACCOMPLISHMENTS IN 2025

In 2025, the Measurement and Reporting Committee and MNMCM:

- Conducted a thorough review of five clinical quality measures to ensure relevance and alignment with current clinical guidelines and best practices:
 - Chlamydia Screening
 - Childhood Immunization Status (Combo 10)
 - Immunizations for Adolescents (Combo 2)
 - Controlling High Blood Pressure
 - Depression Suite (Adults & Adolescents)
- Proposed revisions to measure specifications for the Optimal Asthma Control measures, which were developed through collaboration with the Specification Engineering Group (SEG) and Technical Expert Panel (TEP) workgroups.
- Recommended the [Slate of Measures](#) for public reporting in 2026, which was approved by the Board of Directors in December.

LOOKING AHEAD TO 2026

Key focus areas for the Measurement and Reporting Committee in 2026 include:

- Reviewing a new set of measures to ensure alignment with evolving clinical priorities:
 - Breast Cancer Screening
 - Cervical Cancer Screening
 - Colorectal Cancer Screening
 - Eye Exam for Patients with Diabetes
 - Optimal Diabetes Care
 - Optimal Vascular Care
- Ensuring measurement strategies provide valuable insights for improving patient outcomes.

MEASUREMENT & REPORTING COMMITTEE MEMBERSHIP



2025 MARC MEMBERS

Anne (Kate) Hust (Co-Chair)	Tim Miller
Sue Knudson (Co-Chair)	Christine Norton
Matthew Flory	Angela Olson
Jamie Galbreath	Bridget Olson
Cara Hull	Carmen Parrotta
Steven Inman	Laura Pelaez
Craig Johnson	Angie Pokharel
Dave Johnson	David Satin
Clarence Jones	Denise Schneekloth
Sterling Kowalski	Meetul Shah
David Kurtzon	Anne Stephen
Jennifer Lamprecht	Amanda Strom
Leota Lind	Sean Wherry

MARC STAFF CONTRIBUTORS

Liz Cinqueonce
Jess Donovan
Amy Krier
Rowan Mahon
Ma Xiong

MEASURE WORKGROUP & TECHNICAL ADVISORY GROUP CONTRIBUTORS

In addition to MARC members, several volunteers contributed to MNMCM's measurement work through workgroups and technical advisory groups, including:

Meghan Bown	Chalene McEvoy
Gail Brottman	Mary Meyer
Nicole Chase	Teri Middendorf
Celia Hemmerich	Tim Miller
Andrea Hickle	Johnathan Shelver
Steven Inman	Tara Walz

FACILITATED DATA SHARING

MESSAGE FROM CHIRP GOVERNANCE COMMITTEE CO-CHAIRS & STAFF LIAISON



Jennifer Lamprecht

CHIRP Governance Committee
Co-Chair



Chelsea Doepner

CHIRP Governance Committee
Co-Chair



Maegi Yang, MPH

CHIRP Governance Committee
Staff Liaison

Dear Community Members,

The Common Health Information Reporting Partnership (CHIRP) program has continued to stay true to the heart of the program, by cultivating a space for provider and payer organizations to collaborate on facilitated data sharing. The CHIRP Governance Committee dedicated their efforts to align with local and national needs by exchanging additional data elements and commitment to monitor other interoperability initiatives that arise.

Five medical groups were successfully validated through the National Committee for Quality Assurance (NCQA) Data Aggregator Validation program and MNCM was approved for a 24-month validation status. This is an exciting opportunity as it highlights the stability and accuracy of the data being exchanged in the program. This year also marked the first exchange of pregnancy related data and depression patient-reported outcome (PRO) assessments to support maternal and mental health care.

2026 will be another momentous year for the program as we pilot the Payer-to-Provider exchange and evaluate bi-directional data integration. This will allow for Providers to begin integrating consolidated reports and aims to reduce data disparities for both partners. CHIRP will continue to evaluate local and national data exchange initiatives to ensure alignment.

Sincerely,

Jennifer Lamprecht

CHIRP Governance Committee Co-Chair

Chelsea Doepner

CHIRP Governance Committee Co-Chair

Maegi Yang, MPH

CHIRP Governance Committee Staff Liaison

FACILITATED DATA SHARING ACCOMPLISHMENTS & LOOKING AHEAD



KEY ACCOMPLISHMENTS IN 2025

In 2025, the CHIRP Governance Committee and MNMCM:

- Successfully completed MNMCM's re-validation through the National Committee for Quality Assurance (NCQA) Data Aggregator Validation program, reinforcing its role in supporting accurate and reliable data aggregation for health care quality measurement. MNMCM was approved for a 24-month validated status.
- Supported five medical groups to achieve validation through NCQA Data Aggregator Validation program, continuing to prove the integrity of data being shared through the program.
- Officially began exchanging Estimated Date of Delivery Files to improve maternity care coordination and depression patient-reported outcome (PRO) assessments to support mental health care.
- Finalization of Payer-to-Provider policy and procedures along with the technical build in PIPE.
- Development of CHIRP resources as such as Participant Matrix and Contact Directory for visibility of engaged participants and facilitate cross-communication for anticipated and participating organizations.

LOOKING AHEAD TO 2026

Looking ahead to 2026, the committee will focus on:

- Conducting Payer-to-Provider pilot to test new data facilitation and reviewing the bi-directionality of both exchanges to ensure that data integration allows for reduced data disparities, therefore increasing timeliness and accuracy of data exchange.
- Continuing alignment towards regional and national initiatives to reduce redundancies and create efficiencies in the interoperability space.

2025 CHIRP GOVERNANCE COMMITTEE MEMBERS

Jennifer Lamprecht (Co-Chair)	Terri Finne
Chelsey Doepner (Co-Chair)	Sue Gentilli
Shari Black	Chad Heim
Annette Baumann	Matt Hoenck
Nancy Beavin	Bethany Krafthefer
Jill Coleman	Hannah Wieshalla
Maikin Farrington	

CHIRP PROGRAM STAFF CONTRIBUTORS

Maegi Yang
Amy Krier
William Muenchow
Rowan Mahon

DATA INTEGRITY & USE

MESSAGE FROM DATA INTEGRITY & USE COMMITTEE CHAIR AND STAFF LIAISON



Caroline Carlin, PhD
DIUC Chair



Amy Krier
DIUC Staff Liaison

Dear Community Members,

In 2025, the Data Integrity and Use Committee (DIUC) undertook the significant task of revising key data policies, with each member contributing their distinct perspectives and areas of knowledge to develop comprehensive, collaborative policy recommendations. The committee provided further guidance to MNMCM across several areas, with an emphasis on ensuring the integrity of current data streams.

Moving into 2026, the committee's expertise will continue to benefit MNMCM's initiatives as the members provide input on policy, the scope and mandate of the committee, and validation processes for new data processing methods.

Sincerely,

Caroline Carlin, PhD
DIUC Chair

Amy Krier
DIUC Staff Liaison

DATA INTEGRITY & USE

ACCOMPLISHMENTS & LOOKING AHEAD



KEY ACCOMPLISHMENTS IN 2025

In 2025, the Data Integrity and Use Committee and MNMCM:

- Implemented data integrity process improvements for MNMCM's core data streams, resulting in improved insights and operational efficiencies.
- Conducted a review of three MNMCM policies, providing recommendations to the board for revisions aimed at strengthening data validity and security.
- Provided support to MNMCM during a successful re-certification cycle for the National Committee for Quality Assurance (NCQA) Data Aggregator Validation program, ensuring the continued accuracy and reliability of shared health care data.

LOOKING AHEAD TO 2026

Looking ahead to 2026, the committee will focus on:

- Hearing outcomes of MNMCM's exploration of alternative data processing methods for data from health care providers and considering corresponding enhancements to data integrity activities.
- Reviewing and making recommendations on MNMCM policies within the committee's scope to ensure alignment with best practices and evolving data standards.
- Consideration of modifications to the committee charter to address emerging innovations and initiatives.

2025 DIUC MEMBERS

Caroline Carlin (Chair)
Galen Benshoof
Kim DeRoche
Kevin Gilliam, II
Shawn Larsen
Kim McCoy
Melissa Pollari

DIUC STAFF CONTRIBUTORS

Liz Cinqueonce
Amy Krier
Rowan Mahon
Will Muenchow
Ma Xiong

STRATEGIC COMMUNITY OUTREACH

MESSAGE FROM SCORE COMMITTEE CO-CHAIRS & STAFF LIAISON



Clarence Jones, M.Ed
SCORE Committee
Co-Chair



Gregg Simonson, PhD
SCORE Committee
Co-Chair



Jess Donovan, MPH
SCORE Committee
Staff Liaison

Dear Community Members,

2025 marked the formation of MNMCM's newest committee of the Board of Directors – the Strategic Community Outreach for Reporting & Engagement (SCORE) committee. The purpose of this committee is to lead MNMCM's strategic efforts in community engagement and event planning.

While originally formed to guide planning for MNMCM's annual conference, the committee was able to quickly shift gears to plan a free, virtual event after the Board of Directors decided to cancel MNMCM's in-person conference due to the significant financial and staffing challenges faced by many of MNMCM's partners. The virtual event, *The Power of Partnership: Connecting Care and Community*, was held on September 24th and featured three sessions, including two panel discussions that emphasized the importance of collaboration across community partners to improve care in the areas of diabetes and chronic kidney disease. Over 200 people registered for the event, with 100 people attending the live sessions. The event received positive feedback about the format, content, and panelists. We are grateful to the panelists for sharing their time and expertise!

As we look ahead to 2026, we are looking forward to planning new ways to connect MNMCM's data to community partners to support their work. Together, we can make a positive change in the health of Minnesotans.

Sincerely,

Clarence Jones, M. Ed
SCORE Committee Co-Chair

Gregg Simonson, PhD
SCORE Committee Co-Chair

Jess Donovan, MPH
SCORE Committee Staff Liaison

STRATEGIC COMMUNITY OUTREACH ACCOMPLISHMENTS



KEY ACCOMPLISHMENTS IN 2025

In 2025, MNMCM continued to enhance community engagement, reporting, and events to advance health care quality, equity, and affordability:

- Released 13 infographics in coordination with monthly health awareness campaigns, featuring topics such as colorectal cancer screening, mental health awareness, and diabetes care.
- Authored 10 blog posts, covering infographic content as well as topics focused on advancing rural health and amplifying local perspectives.
- Delivered 9 presentations to community partners, including several groups focused on promoting health equity.
- Released four *Measurement Minute* newsletters.
- Coordinated and hosted MNMCM's free virtual event, The Power of Partnership: Connecting Care and Community, which replaced MNMCM's annual in-person conference, with the guidance and support of the SCORE committee.
- Released the [Health Care in Minnesota: Summary Report on Quality, Disparities, and Cost](#) report for MY2023 in February 2025, which featured comprehensive analyses of statewide health care performance and offered valuable and actionable insights for community partners.
- Released the [Health Care in Minnesota: Disparities by Insurance Type](#) report for MY2023 in May 2025, in collaboration with the Minnesota Department of Health & Human Services, which analyzed health care quality and outcomes by insurance coverage type.
- Published three articles –
 - [Broadening the Lens: Improving Health Data Measurement](#) – Minnesota Physician
 - [Development and Validation of a Measure Identifying Patients with Obesity by BMI Without an Official Diagnosis](#) – Journal of Clinical Endocrinology & Metabolism
 - [A Learning Health Community: Integrating Research and Practice at Scale](#) – AJMC Population Health, Equity, and Outcomes
- Hosted the first regional community conversation through the Medi-Sota Clinic Managers Network meeting on September 10th, which aimed to take a closer look at health care outcomes at the local level, identify barriers, and discuss solutions to improve health across the region.

STRATEGIC COMMUNITY OUTREACH

LOOKING AHEAD



LOOKING AHEAD TO 2026

In 2026, MNCM will:

- Update and enhance the usability of the Performance Hub for community partners to continue to support data-driven decision-making.
- Continue to refine and expand community engagement and reporting initiatives, with the support of the SCORE committee.
- Release the *Health Care in Minnesota: Summary Report on Quality, Disparities, and Cost* report for MY 2024.
- Continue to partner with the Minnesota Department of Health & Human Services and release the *Health Care in Minnesota: Disparities by Insurance Type* report for MY2024.
- Maintain the infographic and blog post series in alignment with monthly health awareness campaigns, collaborating with community partners to produce insightful and impactful content.
- Continue to refine and expand community engagement and reporting initiatives through the guidance and support of the SCORE committee.

2025 SCORE COMMITTEE MEMBERS

Clarence Jones (Co-Chair)
Gregg Simonson (Co-Chair)
Annette Baumann
Liz Cinqueonce
Armelle Edoh
Greg Hanley
Renee Kidney
Jane Lieberman
Kristina Muelebroeck
Trish Ruth
Kelly Tauber

SCORE COMMITTEE STAFF CONTRIBUTORS

Lexie Adams
Liz Cinqueonce
Jess Donovan
Ma Xiong

FINANCE

MESSAGE FROM MNCM TREASURER & STAFF LIAISON



Bentley Graves
MNCM Treasurer &
Finance Committee Chair



Kathie Pugaczewski
Finance Committee
Staff Liaison

Dear Community Members,

The Finance Committee began 2025 by discussing strategies to modernize MNCM's business model, develop a strategy to fund the technical infrastructure reserve. The committee updated the revenue development plan for FY2026-2030.

In addition, the committee reviewed the compensation policy, expense reimbursement for board members policy, financial procedures and new affinity policy.

The business model modernization work has prepared MNCM for business transformation in 2026 with new partnerships and operating frameworks.

Sincerely,

Bentley Graves
Treasurer & Finance Committee Chair

Kathie Pugaczewski
Finance Committee Staff Liaison

FINANCE

ACCOMPLISHMENTS & LOOKING AHEAD



KEY ACCOMPLISHMENTS IN 2025

In 2025, the Finance Committee and MNCM:

- Conducted a detailed return on investment analysis of current and active revenue contracts to inform future business development decisions.
- Undertook significant policy updates, including:
 - Revisions to the Compensation Policy, Financial Procedures and new Affinity Policy
 - Set up an investment account to gain higher returns
- Completed the fiscal year 2025 audit with the highest level of assurance from auditors, reinforcing MNCM's financial integrity.

LOOKING AHEAD TO 2026

Looking ahead to 2026, the Finance Committee will focus on:

- Modernizing MNCM's business model and strengthening long-term financial sustainability in 2026.
- Finalizing the strategy to fund the technical infrastructure reserve for ongoing investments in critical systems.
- Evaluating membership and partnership models with other Minnesota health data organizations.

These initiatives will position MNCM for financial stability and growth while supporting its mission to advance health care measurement and improvement.

2025 FINANCE COMMITTEE MEMBERS

Bentley Graves (Chair)

Liz Cinqueonce

Molly Clark

Nancy Evans

Mallory Koshiol

Lucas Nesse

Mark Steffen

FINANCE COMMITTEE STAFF CONTRIBUTORS

Will Muenchow

Kathie Pugaczewski

Ma Xiong

DATA SYSTEMS & SECURITY

MESSAGE FROM VP OF TECHNOLOGY & SECURITY



William Muenchow, CISSP, CEH

Vice President of Technology, Security, and Administration

Dear Community Members,

As we close out 2025, MN Community Measurement (MNCM) continued to strengthen its security, compliance, and data infrastructure through focused investments in risk reduction, transparency, and system maturity. Our most recent SOC2 assessment was completed with an unqualified report and zero findings, and our upcoming SOC2 Type II report, scheduled for release in April 2026, expands coverage to include HIPAA Plus controls. This broader scope required additional monitoring, alerting, and operational rigor, reinforcing sustained control effectiveness over time.

Throughout the year, we advanced secure software delivery and platform reliability by enhancing development pipelines, access controls, and change-management practices. We also introduced a formal data purge capability within the PIPE application to enforce retention policies and reduce risk. This effort removed millions of legacy records and reduced retained PIPE data volume, simplifying incident response, and improving system performance and long-term maintainability.

MNCM continued its transition toward a more serverless operating model by replacing traditional cloud-based file systems—often targeted in breach activity—with secure SaaS-based solutions offering stronger built-in security, compliance, and breach protections. In parallel, our Zero Trust security strategy matured through expanded use of identity-based access controls, endpoint protection, and network security enforcement, supported by ongoing vendor risk management and internal governance.

In the fall of 2025, MNCM partnered with stakeholders to successfully pilot the use of OMOP-based data to identify eligible populations for MNCM quality measures and submit those results into the PIPE platform. This collaboration demonstrated a viable path toward modernized data ingestion and improved consistency across submissions. Building on this success, MNCM plans to expand this approach in 2026 to support numerator data, further advancing efficiency and interoperability.

Sincerely,

William Muenchow, CISSP, CEH

DATA SYSTEMS & SECURITY

ACCOMPLISHMENTS



KEY ACCOMPLISHMENTS IN 2025

In 2025, the Data Infrastructure and Security Team continued strengthening MNMCM's security posture, compliance maturity, and data platform capabilities, with a strong focus on risk reduction, audit readiness, and modernization.

- Successfully completed MNMCM's most recent SOC2 audit with an unqualified report and no findings, validating the effectiveness of security controls across infrastructure and the PIPE application.
- Expanded audit scope and operational controls in preparation for the SOC2 Type II + HIPAA Plus report, scheduled for release in April 2026, requiring increased monitoring, alerting, and sustained control validation.
- Continued use of Secureframe to automate evidence collection, monitor control effectiveness, track risks, and support ongoing audit readiness across security and privacy domains.
- Introduced a formal, auditable data purge feature within PIPE to enforce retention policies, removing millions of legacy records, materially lowering risk and attack surface.
- Replaced traditional cloud-based file systems with secure SaaS-based solutions offering stronger built-in security, compliance, and breach protections.
- Continued enhancements to secure software delivery, including stricter code authorization requirements, deeper library vulnerability scanning, and increased oversight of new data and code adoption.
- Further matured MNMCM's Zero Trust security model through expanded use of identity-based access controls, endpoint protection, and network enforcement.
- Partnered with Arctic Wolf, a national incident response and security operations firm, to provide rapid-response expertise and support in the event of a security incident or breach.
- In Fall 2025, partnered with stakeholders to successfully pilot the use of OMOP data to determine eligible populations for MNMCM measures and submit those populations into PIPE.

DATA SYSTEMS & SECURITY

LOOKING AHEAD



LOOKING AHEAD TO 2026

In 2026, the team will continue advancing security, compliance, and data modernization initiatives, including:

- Publish MNMCM's SOC2 Type II report in April 2026, covering a full audit period and expanded HIPAA Plus controls.
- Extend the OMOP-based workflow to support numerator data, further modernizing and streamlining data submission processes.
- Expand automated data purge and retention controls to further reduce risk and operational complexity.
- Continue migrating targeted infrastructure components to secure SaaS solutions to reduce attack surface and improve resilience.
- Enhance monitoring, alerting, and access governance to support evolving security and compliance requirements.

A COMMUNITY COMMITTED TO BETTER HEALTH

As we close 2025, we are reminded that progress in health care is never the work of one organization alone. It is made possible by a community united in purpose.

Your partnership—through your leadership, expertise, and sustained commitment—empowers MN Community Measurement to advance quality, equity, and value across Minnesota’s health care system.

MN Community Measurement is, at its core, a collaborative endeavor. Because of you, we continue to provide transparent, trusted data and meaningful insights that inform decisions, strengthen accountability, and support better outcomes for the communities we serve. We are deeply grateful for the shared responsibility we hold and for the trust you place in this work.

Guided by the strategic direction set by our Board of Directors, our staff remains dedicated to innovation, rigor, and continuous improvement. Together, we are not only measuring performance—we are shaping a more equitable, person-centered, and effective health care system for today and for the future.

Thank you for your partnership, your vision, and your unwavering commitment to improving health across our state. We look ahead to 2026 with optimism and determination, confident in what we can accomplish—together.

With appreciation,

MN Community Measurement Team

