

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME               | CLINIC NAME   | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING          |
|--------------------------|---|----------------|--------------|---------------|-------------|-----------------|
| <b>STATEWIDE AVERAGE</b> |   | <b>186,878</b> | <b>56.5%</b> |               |             |                 |
| <b>Allina Health</b>     | <b>GROUP TOTAL</b>  | <b>39,887</b>  | <b>57.8%</b> | <b>57.5%</b>  | <b>1.01</b> | <b>Expected</b> |
| Allina Health            | Allina Health - Abbott Northwestern General Medicine Associates - Edina | 1,588          | 53.8%        | 60.6%         | 0.89        | Below Expected  |
| Allina Health            | Allina Health - Abbott Northwestern General Medicine Associates - Mpls  | 104            | 55.8%        | 55.6%         | 1.00        | Expected        |
| Allina Health            | Allina Health - Annandale   | 173            | 60.1%        | 58.1%         | 1.04        | Expected        |
| Allina Health            | Allina Health - Apple Valley  | 678            | 62.2%        | 59.0%         | 1.05        | Expected        |
| Allina Health            | Allina Health - Bandana Square  | 877            | 59.3%        | 55.4%         | 1.07        | Expected        |
| Allina Health            | Allina Health - Blaine  | 629            | 58.0%        | 57.8%         | 1.00        | Expected        |
| Allina Health            | Allina Health - Bloomington   | 366            | 64.8%        | 57.5%         | 1.13        | Above Expected  |
| Allina Health            | Allina Health - Brooklyn Park   | 286            | 56.6%        | 54.2%         | 1.05        | Expected        |
| Allina Health            | Allina Health - Buffalo   | 288            | 61.1%        | 57.0%         | 1.07        | Expected        |
| Allina Health            | Allina Health - Buffalo Crossroads                                      | 547            | 56.9%        | 57.5%         | 0.99        | Expected        |
| Allina Health            | Allina Health - Cambridge   | 1,380          | 49.1%        | 56.5%         | 0.87        | Below Expected  |
| Allina Health            | Allina Health - Centennial Lakes  | 854            | 61.4%        | 59.0%         | 1.04        | Expected        |
| Allina Health            | Allina Health - Champlin  | 664            | 61.1%        | 58.2%         | 1.05        | Expected        |
| Allina Health            | Allina Health - Chaska  | 501            | 65.1%        | 58.1%         | 1.12        | Above Expected  |
| Allina Health            | Allina Health - Cokato  | 152            | 57.2%        | 57.7%         | 0.99        | Expected        |
| Allina Health            | Allina Health - Coon Rapids   | 2,901          | 60.9%        | 57.1%         | 1.07        | Above Expected  |
| Allina Health            | Allina Health - Cottage Grove   | 745            | 51.3%        | 56.8%         | 0.90        | Below Expected  |
| Allina Health            | Allina Health - Dean Lakes  | 261            | 54.0%        | 56.9%         | 0.95        | Expected        |
| Allina Health            | Allina Health - Eagan   | 648            | 61.6%        | 57.2%         | 1.08        | Expected        |
| Allina Health            | Allina Health - East Lake Street  | 173            | 50.3%        | 51.8%         | 0.97        | Expected        |
| Allina Health            | Allina Health - Edina Family Physicians                                 | 869            | 56.0%        | 59.5%         | 0.94        | Expected        |
| Allina Health            | Allina Health - Elk River   | 515            | 58.3%        | 58.0%         | 1.00        | Expected        |
| Allina Health            | Allina Health - Faribault   | 744            | 57.9%        | 56.7%         | 1.02        | Expected        |
| Allina Health            | Allina Health - Farmington  | 222            | 58.1%        | 57.7%         | 1.01        | Expected        |
| Allina Health            | Allina Health - Forest Lake   | 630            | 59.1%        | 58.8%         | 1.00        | Expected        |
| Allina Health            | Allina Health - Greenway  | 152            | 47.4%        | 54.3%         | 0.87        | Expected        |
| Allina Health            | Allina Health - Hastings  | 1,069          | 55.9%        | 58.4%         | 0.96        | Expected        |
| Allina Health            | Allina Health - Highland Park   | 432            | 66.7%        | 58.6%         | 1.14        | Above Expected  |
| Allina Health            | Allina Health - Inver Grove Heights                                     | 374            | 54.8%        | 55.6%         | 0.99        | Expected        |
| Allina Health            | Allina Health - Isanti  | 350            | 53.7%        | 56.0%         | 0.96        | Expected        |
| Allina Health            | Allina Health - Isles   | 248            | 56.5%        | 58.9%         | 0.96        | Expected        |
| Allina Health            | Allina Health - Lakeville   | 312            | 63.5%        | 59.0%         | 1.08        | Expected        |
| Allina Health            | Allina Health - Maple Grove   | 276            | 56.2%        | 56.7%         | 0.99        | Expected        |
| Allina Health            | Allina Health - Maplewood   | 598            | 60.5%        | 55.8%         | 1.09        | Expected        |
| Allina Health            | Allina Health - Metropolitan Heart & Vascular Inst. - Coon Rapids       | 2,728          | 58.7%        | 57.2%         | 1.03        | Expected        |
| Allina Health            | Allina Health - Minneapolis Heart Institute - ANW                       | 4,283          | 52.3%        | 56.9%         | 0.92        | Below Expected  |
| Allina Health            | Allina Health - Minneapolis Heart Institute - Mpls                      | 44             | 29.6%        | 58.1%         | 0.51        | Below Expected  |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

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| <b>STATEWIDE AVERAGE</b>   |   | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Allina Health              | Allina Health - Minneapolis Heart Institute - Ridgeview | 47             | 48.9%        | 58.0%         | 0.84        | Expected              |
| Allina Health              | Allina Health - New Ulm - Springfield                   | 87             | 62.1%        | 57.9%         | 1.07        | Expected              |
| Allina Health              | Allina Health - New Ulm Medical Center                  | 929            | 59.0%        | 57.6%         | 1.02        | Expected              |
| Allina Health              | Allina Health - Nicollet Mall                           | 241            | 53.5%        | 53.8%         | 1.00        | Expected              |
| Allina Health              | Allina Health - Northfield                              | 656            | 54.3%        | 58.1%         | 0.93        | Expected              |
| Allina Health              | Allina Health - Oakdale Clinic                          | 122            | 54.1%        | 55.0%         | 0.98        | Expected              |
| Allina Health              | Allina Health - Plymouth                                | 1,319          | 64.0%        | 59.2%         | 1.08        | Above Expected        |
| Allina Health              | Allina Health - Ramsey                                  | 909            | 58.3%        | 58.2%         | 1.00        | Expected              |
| Allina Health              | Allina Health - Richfield                               | 854            | 61.8%        | 59.1%         | 1.05        | Expected              |
| Allina Health              | Allina Health - Savage                                  | 288            | 59.4%        | 57.3%         | 1.04        | Expected              |
| Allina Health              | Allina Health - Shakopee                                | 540            | 60.6%        | 56.7%         | 1.07        | Expected              |
| Allina Health              | Allina Health - Sharpe Dillon Cockson & Associates      | 251            | 53.0%        | 60.6%         | 0.87        | Expected              |
| Allina Health              | Allina Health - Shoreview                               | 869            | 61.0%        | 58.6%         | 1.04        | Expected              |
| Allina Health              | Allina Health - St. Michael                             | 180            | 50.6%        | 57.6%         | 0.88        | Expected              |
| Allina Health              | Allina Health - United Family Physicians                | 299            | 44.2%        | 52.4%         | 0.84        | Expected              |
| Allina Health              | Allina Health - United Heart and Vascular Clinic        | 1,658          | 58.5%        | 57.0%         | 1.03        | Expected              |
| Allina Health              | Allina Health - United Medical Specialties              | 190            | 59.0%        | 56.6%         | 1.04        | Expected              |
| Allina Health              | Allina Health - Uptown                                  | 193            | 60.1%        | 53.7%         | 1.12        | Expected              |
| Allina Health              | Allina Health - Vadnais Heights                         | 359            | 63.5%        | 58.8%         | 1.08        | Expected              |
| Allina Health              | Allina Health - West St. Paul                           | 621            | 57.0%        | 54.4%         | 1.05        | Expected              |
| Allina Health              | Allina Health - Woodbury                                | 1,526          | 65.1%        | 58.0%         | 1.12        | Above Expected        |
| <b>Alomere Health</b>      | <b>GROUP TOTAL</b>                                      | <b>872</b>     | <b>57.2%</b> | <b>58.7%</b>  | <b>0.98</b> | <b>Expected</b>       |
| Alomere Health             | Alexandria Clinic, A Service of Alomere Health          | 824            | 57.5%        | 58.7%         | 0.98        | Expected              |
| Alomere Health             | Osakis Medical Clinic, A Service of Alomere Health      | 48             | 52.1%        | 58.6%         | 0.89        | Expected              |
| <b>Altru Health System</b> | <b>GROUP TOTAL</b>                                      | <b>4,976</b>   | <b>59.1%</b> | <b>55.4%</b>  | <b>1.07</b> | <b>Above Expected</b> |
| Altru Health System        | Altru Health System - Crookston                         | 479            | 57.0%        | 55.4%         | 1.03        | Expected              |
| Altru Health System        | Altru Health System - Devils Lake                       | 443            | 56.9%        | 54.3%         | 1.05        | Expected              |
| Altru Health System        | Altru Health System - Drayton                           | 76             | 56.6%        | 57.0%         | 0.99        | Expected              |
| Altru Health System        | Altru Health System - East Grand Forks                  | 105            | 64.8%        | 52.6%         | 1.23        | Expected              |
| Altru Health System        | Altru Health System - Grand Forks                       | 3,244          | 59.7%        | 55.5%         | 1.08        | Above Expected        |
| Altru Health System        | Altru Health System - Greenbush                         | 34             | 58.8%        | 58.7%         | 1.00        | Expected              |
| Altru Health System        | Altru Health System - Roseau                            | 360            | 62.2%        | 56.2%         | 1.11        | Expected              |
| Altru Health System        | Altru Health System - Warroad                           | 134            | 50.8%        | 54.6%         | 0.93        | Expected              |
| Altru Health System        | Altru Health System - Thief River Falls                 | 81             | 54.3%        | 55.7%         | 0.98        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

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| <b>STATEWIDE AVERAGE</b>               |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| <b>Amery Hospital and Clinic</b>       | <b>GROUP TOTAL</b>   | <b>594</b>     | <b>47.8%</b> | <b>57.1%</b>  | <b>0.84</b> | <b>Below Expected</b> |
| Amery Hospital and Clinic              | AHC - Amery  | 531            | 47.7%        | 57.1%         | 0.83        | Below Expected        |
| Amery Hospital and Clinic              | AHC - Luck   | 40             | 50.0%        | 57.4%         | 0.87        | Expected              |
| <b>Appleton Area Health Services</b>   | <b>GROUP TOTAL</b>   | <b>66</b>      | <b>24.2%</b> | <b>55.2%</b>  | <b>0.44</b> | <b>Below Expected</b> |
| Appleton Area Health Services          | Appleton Clinic  | 66             | 24.2%        | 55.2%         | 0.44        | Below Expected        |
| <b>Avera Medical Group</b>             | <b>GROUP TOTAL</b>   | <b>1,126</b>   | <b>50.1%</b> | <b>55.8%</b>  | <b>0.90</b> | <b>Below Expected</b> |
| Avera Medical Group                    | Avera - Pipestone County Medical Center                          | 322            | 46.6%        | 56.1%         | 0.83        | Below Expected        |
| Avera Medical Group                    | Avera Medical Group - Granite Falls                              | 43             | 48.8%        | 56.5%         | 0.86        | Expected              |
| Avera Medical Group                    | Avera Medical Group - Marshall                                   | 304            | 51.3%        | 54.4%         | 0.94        | Expected              |
| Avera Medical Group                    | Avera Medical Group - Windom                                     | 32             | 46.9%        | 56.2%         | 0.83        | Expected              |
| Avera Medical Group                    | Avera Medical Group - Worthington                                | 237            | 52.3%        | 56.5%         | 0.93        | Expected              |
| Avera Medical Group                    | Lake Benton Medical Clinic - Avera                               | 40             | 52.5%        | 58.2%         | 0.90        | Expected              |
| Avera Medical Group                    | Tyler Medical Clinic - Avera                                     | 148            | 52.0%        | 55.5%         | 0.94        | Expected              |
| <b>CCM Health</b>                      | <b>GROUP TOTAL</b>   | <b>246</b>     | <b>53.7%</b> | <b>57.5%</b>  | <b>0.93</b> | <b>Expected</b>       |
| CCM Health                             | CCM HEALTH   | 246            | 53.7%        | 57.5%         | 0.93        | Expected              |
| <b>Cedar Riverside People's Center</b> | <b>GROUP TOTAL</b>   | <b>95</b>      | <b>32.6%</b> | <b>48.1%</b>  | <b>0.68</b> | <b>Below Expected</b> |
| Cedar Riverside People's Center        | Cedar Riverside People's Center - People's Center Medical Clinic | 95             | 32.6%        | 48.1%         | 0.68        | Below Expected        |
| <b>CentraCare Health</b>               | <b>GROUP TOTAL</b>   | <b>7,433</b>   | <b>54.0%</b> | <b>56.7%</b>  | <b>0.95</b> | <b>Below Expected</b> |
| CentraCare Health                      | Carris Health - New London Clinic                                | 266            | 56.4%        | 58.7%         | 0.96        | Expected              |
| CentraCare Health                      | Carris Health - Redwood Clinic                                   | 193            | 44.0%        | 57.8%         | 0.76        | Below Expected        |
| CentraCare Health                      | Carris Health - Willmar Main Clinic                              | 669            | 51.6%        | 56.1%         | 0.92        | Expected              |
| CentraCare Health                      | Carris Health-Willmar Lakeland Clinic                            | 363            | 54.8%        | 56.1%         | 0.98        | Expected              |
| CentraCare Health                      | CentraCare Clinic - Becker                                       | 179            | 59.8%        | 57.8%         | 1.03        | Expected              |
| CentraCare Health                      | CentraCare Clinic - Big Lake                                     | 180            | 52.2%        | 57.4%         | 0.91        | Expected              |
| CentraCare Health                      | CentraCare Clinic - Northway                                     | 607            | 49.9%        | 55.4%         | 0.90        | Expected              |
| CentraCare Health                      | CentraCare Clinic - St. Joseph                                   | 259            | 54.8%        | 56.7%         | 0.97        | Expected              |
| CentraCare Health                      | CentraCare Health - Family Health Center                         | 220            | 37.7%        | 50.8%         | 0.74        | Below Expected        |
| CentraCare Health                      | CentraCare Health - Long Prairie                                 | 201            | 42.8%        | 56.3%         | 0.76        | Below Expected        |
| CentraCare Health                      | CentraCare Health - Melrose                                      | 240            | 55.0%        | 58.1%         | 0.95        | Expected              |
| CentraCare Health                      | CentraCare Health - Paynesville Clinic                           | 268            | 54.5%        | 56.8%         | 0.96        | Expected              |
| CentraCare Health                      | CentraCare Health - Paynesville-Eden Valley                      | 30             | 50.0%        | 55.4%         | 0.90        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

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| <b>STATEWIDE AVERAGE</b>                       |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| CentraCare Health                              | CentraCare Health - Paynesville-Richmond                     | 139            | 53.2%        | 56.6%         | 0.94        | Expected              |
| CentraCare Health                              | CentraCare Health - Sauk Centre                              | 260            | 52.3%        | 57.2%         | 0.91        | Expected              |
| CentraCare Health                              | CentraCare Health Plaza - Internal Medicine                  | 266            | 63.2%        | 58.5%         | 1.08        | Expected              |
| CentraCare Health                              | CentraCare River Campus - CentraCare Heart & Vascular Center | 91             | 59.3%        | 55.9%         | 1.06        | Expected              |
| CentraCare Health                              | CentraCare River Campus - Internal Medicine                  | 598            | 66.6%        | 58.3%         | 1.14        | Above Expected        |
| CentraCare Health                              | Centracare Clinic - Albany                                   | 188            | 55.9%        | 58.5%         | 0.95        | Expected              |
| CentraCare Health                              | Centracare Clinic - SCMG Clearwater Medical Clinic           | 254            | 60.2%        | 58.9%         | 1.02        | Expected              |
| CentraCare Health                              | Centracare Clinic - SCMG Cold Spring Medical Clinic          | 128            | 62.5%        | 58.5%         | 1.07        | Expected              |
| CentraCare Health                              | Centracare Clinic - SCMG Northwest                           | 1,264          | 52.2%        | 56.0%         | 0.93        | Expected              |
| CentraCare Health                              | Centracare Clinic - SCMG St. Cloud Medical Group " South     | 541            | 54.7%        | 56.1%         | 0.98        | Expected              |
| <b>Community Memorial Hospital</b>             | <b>GROUP TOTAL</b>   | <b>371</b>     | <b>36.7%</b> | <b>55.8%</b>  | <b>0.66</b> | <b>Below Expected</b> |
| Community Memorial Hospital                    | Community Memorial Hospital Raiter Family Clinic             | 371            | 36.7%        | 55.8%         | 0.66        | Below Expected        |
| <b>Community University Health Care Center</b> | <b>GROUP TOTAL</b>   | <b>123</b>     | <b>37.4%</b> | <b>47.4%</b>  | <b>0.79</b> | <b>Expected</b>       |
| Community University Health Care Center        | Community-University Health Care Center                      | 123            | 37.4%        | 47.4%         | 0.79        | Expected              |
| <b>Cromwell Medical Clinic PLLC - IHN</b>      | <b>GROUP TOTAL</b>   | <b>45</b>      | <b>60.0%</b> | <b>57.8%</b>  | <b>1.04</b> | <b>Expected</b>       |
| Cromwell Medical Clinic PLLC - IHN             | Cromwell Medical Clinic, PLLC                                | 45             | 60.0%        | 57.8%         | 1.04        | Expected              |
| <b>Cuyuna Regional Medical Center</b>          | <b>GROUP TOTAL</b>   | <b>982</b>     | <b>48.7%</b> | <b>56.6%</b>  | <b>0.86</b> | <b>Below Expected</b> |
| Cuyuna Regional Medical Center                 | Cuyuna Regional Medical Center - Baxter                      | 199            | 48.2%        | 56.6%         | 0.85        | Expected              |
| Cuyuna Regional Medical Center                 | Cuyuna Regional Medical Center - Breezy Point                | 55             | 47.3%        | 56.5%         | 0.84        | Expected              |
| Cuyuna Regional Medical Center                 | Cuyuna Regional Medical Center - Crosby Clinic               | 643            | 49.9%        | 56.7%         | 0.88        | Below Expected        |
| Cuyuna Regional Medical Center                 | Cuyuna Regional Medical Center - Longville                   | 85             | 41.2%        | 56.4%         | 0.73        | Below Expected        |
| <b>Dawson Clinic</b>                           | <b>GROUP TOTAL</b>   | <b>114</b>     | <b>24.6%</b> | <b>59.1%</b>  | <b>0.42</b> | <b>Below Expected</b> |
| Dawson Clinic                                  | Johnson Memorial Health Services - Dawson Clinic             | 114            | 24.6%        | 59.1%         | 0.42        | Below Expected        |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

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| <b>Duluth Family Medicine Clinic (Formerly Duluth Family Practice Center)</b> | <b>GROUP TOTAL</b>   | <b>137</b>     | <b>39.4%</b> | <b>47.4%</b>  | <b>0.83</b> | <b>Expected</b>       |
| Duluth Family Medicine Clinic (Formerly Duluth Family Practice Center)        | Duluth Family Medicine Clinic (formerly Duluth Family Practice Center)                                       | 137            | 39.4%        | 47.4%         | 0.83        | Expected              |
| <b>Edina Sports Health &amp; Wellness</b>                                     | <b>GROUP TOTAL</b>   | <b>125</b>     | <b>50.4%</b> | <b>59.7%</b>  | <b>0.84</b> | <b>Expected</b>       |
| Edina Sports Health & Wellness  | Edina Sports + Family Medicine   | 125            | 50.4%        | 59.7%         | 0.84        | Expected              |
| <b>Entira Family Clinics (formerly Family Health Services MN)</b>             | <b>GROUP TOTAL</b>   | <b>2,747</b>   | <b>67.5%</b> | <b>57.8%</b>  | <b>1.17</b> | <b>Above Expected</b> |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - Como/Roseville (formerly Family HealthServices Minnesota - Larpenteur Clinic)        | 199            | 72.4%        | 55.9%         | 1.30        | Above Expected        |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - East Side (formerly Family HealthServices Minnesota - Maryland Clinic)               | 294            | 68.0%        | 54.5%         | 1.25        | Above Expected        |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - Highland (formerly Family HealthServices Minnesota - Highland Family Physicians)     | 210            | 57.1%        | 58.6%         | 0.98        | Expected              |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - Inver Grove Heights (formerly Family HealthServices Minnesota - Inver Grove Heights) | 316            | 67.1%        | 57.9%         | 1.16        | Above Expected        |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - North St. Paul (formerly Family HealthServices Minnesota - North St. Paul Clinic)    | 446            | 68.2%        | 58.1%         | 1.17        | Above Expected        |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - Shoreview (formerly Family HealthServices Minnesota - Shoreview)                     | 304            | 73.7%        | 59.1%         | 1.25        | Above Expected        |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - Vadnais Heights (formerly Family HealthServices Minnesota - Vadnais Heights)         | 191            | 75.9%        | 59.0%         | 1.29        | Above Expected        |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - West St. Paul (formerly Family HealthServices Minnesota - Gorman Clinic)             | 211            | 64.5%        | 57.0%         | 1.13        | Expected              |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - White Bear Lake/Banning Ave (formerly Family Health Services MN Banning Clinic)      | 236            | 69.9%        | 59.0%         | 1.18        | Above Expected        |
| Entira Family Clinics (formerly Family Health Services MN)                    | Entira Family Clinics - Woodbury (formerly Family HealthServices Minnesota - Woodbury)                       | 340            | 60.0%        | 58.4%         | 1.03        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

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| <b>STATEWIDE AVERAGE</b> |                                    | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| <b>Essentia Health</b>   | <b>GROUP TOTAL</b>                 | <b>15,380</b>  | <b>58.8%</b> | <b>55.9%</b>  | <b>1.05</b> | <b>Above Expected</b> |
| Essentia Health          | EH East Ashland Clinic             | 605            | 59.3%        | 54.6%         | 1.09        | Expected              |
| Essentia Health          | EH East Baxter Clinic              | 922            | 54.9%        | 56.4%         | 0.97        | Expected              |
| Essentia Health          | EH East Brainerd Clinic            | 881            | 61.9%        | 57.3%         | 1.08        | Expected              |
| Essentia Health          | EH East Crosslake Clinic           | 131            | 68.7%        | 58.9%         | 1.17        | Expected              |
| Essentia Health          | EH East Deer River Clinic          | 256            | 60.2%        | 55.4%         | 1.09        | Expected              |
| Essentia Health          | EH East Duluth Clinic 1st St       | 792            | 61.7%        | 55.4%         | 1.11        | Above Expected        |
| Essentia Health          | EH East Duluth Clinic Main         | 758            | 59.5%        | 54.6%         | 1.09        | Above Expected        |
| Essentia Health          | EH East Ely Clinic                 | 410            | 58.3%        | 57.5%         | 1.01        | Expected              |
| Essentia Health          | EH East Grand Rapids Clinic        | 426            | 61.3%        | 54.8%         | 1.12        | Expected              |
| Essentia Health          | EH East Hackensack Clinic          | 35             | 34.3%        | 55.0%         | 0.62        | Expected              |
| Essentia Health          | EH East Hayward Clinic             | 508            | 53.7%        | 57.0%         | 0.94        | Expected              |
| Essentia Health          | EH East Heart and Vascular Center  | 121            | 64.5%        | 55.9%         | 1.15        | Expected              |
| Essentia Health          | EH East Hermantown Clinic          | 524            | 65.1%        | 56.9%         | 1.14        | Above Expected        |
| Essentia Health          | EH East Hibbing Clinic             | 221            | 59.7%        | 55.2%         | 1.08        | Expected              |
| Essentia Health          | EH East International Falls Clinic | 331            | 57.4%        | 56.0%         | 1.02        | Expected              |
| Essentia Health          | EH East Lakeside Clinic            | 340            | 57.4%        | 56.8%         | 1.01        | Expected              |
| Essentia Health          | EH East Lakewalk Clinic            | 289            | 65.1%        | 55.9%         | 1.16        | Above Expected        |
| Essentia Health          | EH East Moose Lake Clinic          | 82             | 52.4%        | 54.3%         | 0.97        | Expected              |
| Essentia Health          | EH East Northern Pines Clinic      | 339            | 56.6%        | 55.5%         | 1.02        | Expected              |
| Essentia Health          | EH East Pequot Lakes Clinic        | 92             | 63.0%        | 57.2%         | 1.10        | Expected              |
| Essentia Health          | EH East Pierz Clinic               | 46             | 50.0%        | 53.0%         | 0.94        | Expected              |
| Essentia Health          | EH East Pillager Clinic            | 75             | 65.3%        | 56.6%         | 1.15        | Expected              |
| Essentia Health          | EH East Pine River Clinic          | 205            | 47.8%        | 55.7%         | 0.86        | Expected              |
| Essentia Health          | EH East Proctor Clinic             | 234            | 63.7%        | 55.2%         | 1.15        | Expected              |
| Essentia Health          | EH East Spooner Clinic             | 350            | 54.6%        | 56.5%         | 0.97        | Expected              |
| Essentia Health          | EH East Superior Clinic            | 725            | 51.5%        | 55.2%         | 0.93        | Expected              |
| Essentia Health          | EH East Virginia Clinic            | 755            | 54.6%        | 54.8%         | 1.00        | Expected              |
| Essentia Health          | EH East West Duluth Clinic         | 624            | 64.9%        | 54.7%         | 1.19        | Above Expected        |
| Essentia Health          | EH West 32nd Ave Clinic            | 352            | 61.9%        | 55.2%         | 1.12        | Expected              |
| Essentia Health          | EH West 52nd Avenue Clinic         | 206            | 56.8%        | 56.3%         | 1.01        | Expected              |
| Essentia Health          | EH West 7 Day Clinic Osgood        | 33             | 63.6%        | 56.0%         | 1.14        | Expected              |
| Essentia Health          | EH West Ada Clinic                 | 61             | 52.5%        | 54.5%         | 0.96        | Expected              |
| Essentia Health          | EH West Detroit Lakes Clinic       | 594            | 54.2%        | 54.5%         | 1.00        | Expected              |
| Essentia Health          | EH West Fosston Clinic             | 281            | 61.2%        | 54.1%         | 1.13        | Expected              |
| Essentia Health          | EH West Frazee Clinic              | 65             | 49.2%        | 54.3%         | 0.91        | Expected              |
| Essentia Health          | EH West Graceville Clinic          | 53             | 45.3%        | 56.5%         | 0.80        | Expected              |
| Essentia Health          | EH West Jamestown Clinic           | 177            | 59.9%        | 56.5%         | 1.06        | Expected              |
| Essentia Health          | EH West Lisbon                     | 50             | 48.0%        | 57.2%         | 0.84        | Expected              |
| Essentia Health          | EH West Menahga Clinic             | 86             | 62.8%        | 57.9%         | 1.09        | Expected              |
| Essentia Health          | EH West Moorhead                   | 219            | 56.2%        | 54.8%         | 1.03        | Expected              |
| Essentia Health          | EH West Park Rapids Clinic         | 540            | 63.5%        | 56.5%         | 1.13        | Above Expected        |
| Essentia Health          | EH West South University Clinic    | 702            | 61.8%        | 58.2%         | 1.06        | Expected              |
| Essentia Health          | EH West Valley City Clinic         | 77             | 61.0%        | 57.5%         | 1.06        | Expected              |
| Essentia Health          | EH West Wahpeton Clinic            | 248            | 63.7%        | 57.8%         | 1.10        | Expected              |
| Essentia Health          | EH West Walker Clinic              | 81             | 59.3%        | 54.5%         | 1.09        | Expected              |
| Essentia Health          | EH West West Acres Clinic          | 199            | 56.3%        | 55.3%         | 1.02        | Expected              |



## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                      | CLINIC NAME                                | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|---------------------------------|--|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>        |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Essentia Health                 | EH West West Fargo Clinic                  | 195            | 62.1%        | 57.4%         | 1.08        | Expected              |
| <b>Fairview Health Services</b> | <b>GROUP TOTAL</b>                         | <b>24,391</b>  | <b>59.4%</b> | <b>56.0%</b>  | <b>1.06</b> | <b>Above Expected</b> |
| Fairview Health Services        | HealthEast Heart Care Clinic - Maplewood   | 1,331          | 63.0%        | 56.1%         | 1.12        | Above Expected        |
| Fairview Health Services        | HealthEast Heart Care Clinic - River Falls | 69             | 60.9%        | 58.6%         | 1.04        | Expected              |
| Fairview Health Services        | HealthEast Heart Care Clinic - St. Paul    | 95             | 49.5%        | 54.1%         | 0.91        | Expected              |
| Fairview Health Services        | HealthEast Heart Care Clinic - Stillwater  | 32             | 50.0%        | 56.2%         | 0.89        | Expected              |
| Fairview Health Services        | HealthEast Heart Care Clinic - Woodbury    | 695            | 67.3%        | 56.9%         | 1.18        | Above Expected        |
| Fairview Health Services        | M Health Fairview - Primary Care Center    | 607            | 49.8%        | 54.1%         | 0.92        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic - Phalen Village  | 139            | 44.6%        | 46.6%         | 0.96        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic - Smiley's        | 134            | 53.0%        | 47.5%         | 1.11        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Andover           | 424            | 57.6%        | 57.0%         | 1.01        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Apple Valley      | 550            | 63.3%        | 56.9%         | 1.11        | Above Expected        |
| Fairview Health Services        | M Health Fairview Clinic Bass Lake         | 445            | 53.0%        | 56.2%         | 0.94        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Blaine            | 450            | 53.1%        | 56.3%         | 0.94        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Brooklyn Park     | 402            | 50.5%        | 52.7%         | 0.96        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Burnsville        | 751            | 63.8%        | 57.8%         | 1.10        | Above Expected        |
| Fairview Health Services        | M Health Fairview Clinic Chisago City      | 272            | 50.7%        | 57.0%         | 0.89        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Cottage Grove     | 328            | 60.1%        | 57.6%         | 1.04        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Eagan             | 596            | 63.3%        | 56.6%         | 1.12        | Above Expected        |
| Fairview Health Services        | M Health Fairview Clinic Eden Prairie      | 451            | 65.4%        | 57.5%         | 1.14        | Above Expected        |
| Fairview Health Services        | M Health Fairview Clinic Edina             | 946            | 62.9%        | 58.7%         | 1.07        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Elk River         | 400            | 59.0%        | 56.3%         | 1.05        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Fridley           | 820            | 53.7%        | 56.0%         | 0.96        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Highland Park     | 465            | 54.4%        | 55.5%         | 0.98        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Hugo              | 242            | 54.1%        | 56.4%         | 0.96        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic Lakeville         | 215            | 69.8%        | 56.3%         | 1.24        | Above Expected        |
| Fairview Health Services        | M Health Fairview Clinic Maplewood         | 595            | 56.8%        | 55.9%         | 1.02        | Expected              |
| Fairview Health Services        | M Health Fairview Clinic New Brighton      | 329            | 59.6%        | 54.9%         | 1.09        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                     | CLINIC NAME   | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING          |
|--------------------------------|---|----------------|--------------|---------------|-------------|-----------------|
| <b>STATEWIDE AVERAGE</b>       |   | <b>186,878</b> | <b>56.5%</b> |               |             |                 |
| Fairview Health Services       | M Health Fairview Clinic North Branch                               | 561            | 58.1%        | 55.1%         | 1.05        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Oakdale                                    | 555            | 53.5%        | 55.1%         | 0.97        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Oxboro                                     | 751            | 64.9%        | 56.4%         | 1.15        | Above Expected  |
| Fairview Health Services       | M Health Fairview Clinic Princeton                                  | 899            | 55.1%        | 56.0%         | 0.98        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Prior Lake                                 | 407            | 68.6%        | 57.9%         | 1.18        | Above Expected  |
| Fairview Health Services       | M Health Fairview Clinic Rice Street                                | 384            | 45.3%        | 48.9%         | 0.93        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Riverside                                  | 185            | 49.7%        | 52.1%         | 0.96        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Rogers                                     | 158            | 60.1%        | 57.4%         | 1.05        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Roselawn                                   | 294            | 56.1%        | 48.3%         | 1.16        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Rosemount                                  | 286            | 64.3%        | 56.1%         | 1.15        | Above Expected  |
| Fairview Health Services       | M Health Fairview Clinic Tamarack                                   | 198            | 60.1%        | 55.3%         | 1.09        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Uptown                                     | 276            | 54.0%        | 55.2%         | 0.98        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Vadnais Heights                            | 491            | 48.7%        | 57.9%         | 0.84        | Below Expected  |
| Fairview Health Services       | M Health Fairview Clinic Woodwinds                                  | 808            | 62.4%        | 57.7%         | 1.08        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Wyoming                                    | 989            | 54.6%        | 56.4%         | 0.97        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic- Bethesda                                  | 207            | 43.0%        | 46.2%         | 0.93        | Expected        |
| Fairview Health Services       | M Health Fairview Clinics and Surgery Center - Maple Grove          | 109            | 49.5%        | 56.7%         | 0.87        | Expected        |
| Fairview Health Services       | M Health Fairview Health Heart Care - Burnsville                    | 1,031          | 72.2%        | 57.8%         | 1.25        | Above Expected  |
| Fairview Health Services       | M Health Fairview Health Heart Care - Edina                         | 1,791          | 67.7%        | 57.4%         | 1.18        | Above Expected  |
| Fairview Health Services       | M Health Fairview Health Heart Care - Minneapolis                   | 1,091          | 56.0%        | 53.3%         | 1.05        | Expected        |
| Fairview Health Services       | M Health Fairview Heart Clinic - Fridley                            | 83             | 61.5%        | 56.4%         | 1.09        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Midway                                     | 819            | 61.3%        | 56.8%         | 1.08        | Expected        |
| Fairview Health Services       | M Health Fairview Clinic Stillwater                                 | 216            | 59.7%        | 57.2%         | 1.04        | Expected        |
| <b>Fairview Mesaba Clinics</b> | <b>GROUP TOTAL</b>  | <b>987</b>     | <b>52.8%</b> | <b>53.9%</b>  | <b>0.98</b> | <b>Expected</b> |
| Fairview Mesaba Clinics        | Range Regional Health Services dba Fairview Mesaba Clinic - Hibbing | 623            | 51.0%        | 53.3%         | 0.96        | Expected        |



## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME  | CLINIC NAME   | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|---|---|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>  |   | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Fairview Mesaba Clinics   | Range Regional Health Services dba Fairview Mesaba Clinic - Mountain Iron | 226            | 55.8%        | 54.4%         | 1.02        | Expected              |
| Fairview Mesaba Clinics   | Range Regional Health Services dba Fairview Mesaba Clinic - Nashwauk      | 138            | 55.8%        | 55.8%         | 1.00        | Expected              |
| <b>France Avenue Family Physicians - Minnesota Healthcare Network</b> | <b>GROUP TOTAL</b>  | <b>190</b>     | <b>75.3%</b> | <b>59.6%</b>  | <b>1.26</b> | <b>Above Expected</b> |
| France Avenue Family Physicians - Minnesota Healthcare Network        | France Avenue Family Physicians   | 190            | 75.3%        | 59.6%         | 1.26        | Above Expected        |
| <b>Glencoe Regional Health Services</b>                               | <b>GROUP TOTAL</b>  | <b>373</b>     | <b>55.8%</b> | <b>57.7%</b>  | <b>0.97</b> | <b>Expected</b>       |
| Glencoe Regional Health Services                                      | Glencoe Regional Health Services - Glencoe                                | 359            | 56.3%        | 57.7%         | 0.98        | Expected              |
| <b>Glenwood Medical Center</b>  | <b>GROUP TOTAL</b>  | <b>349</b>     | <b>38.7%</b> | <b>57.4%</b>  | <b>0.67</b> | <b>Below Expected</b> |
| Glenwood Medical Center   | Brooten Medical Center  | 38             | 34.2%        | 57.1%         | 0.60        | Expected              |
| Glenwood Medical Center   | Glenwood Medical Center   | 293            | 40.6%        | 57.5%         | 0.71        | Below Expected        |
| <b>Grand Itasca Clinic</b>  | <b>GROUP TOTAL</b>  | <b>1,244</b>   | <b>57.5%</b> | <b>55.1%</b>  | <b>1.04</b> | <b>Expected</b>       |
| Grand Itasca Clinic   | Grand Itasca Clinic   | 1,244          | 57.5%        | 55.1%         | 1.04        | Expected              |
| <b>Gundersen Health System</b>  | <b>GROUP TOTAL</b>  | <b>731</b>     | <b>52.9%</b> | <b>58.2%</b>  | <b>0.91</b> | <b>Below Expected</b> |
| Gundersen Health System   | Gundersen Health System - Harmony Clinic                                  | 37             | 62.2%        | 56.8%         | 1.09        | Expected              |
| Gundersen Health System   | Gundersen Health System - Houston Clinic                                  | 49             | 46.9%        | 56.9%         | 0.82        | Expected              |
| Gundersen Health System   | Gundersen Health System - La Crescent Clinic                              | 158            | 60.8%        | 59.5%         | 1.02        | Expected              |
| Gundersen Health System   | Gundersen Health System - Spring Grove Clinic                             | 75             | 52.0%        | 59.4%         | 0.88        | Expected              |
| Gundersen Health System   | Gundersen Health System - Winona Clinic                                   | 238            | 47.5%        | 56.9%         | 0.83        | Below Expected        |
| Gundersen Health System   | Gundersen St. Elizabeth's Wabasha Clinic                                  | 174            | 53.5%        | 58.9%         | 0.91        | Expected              |
| <b>HealthPartners Clinics</b>   | <b>GROUP TOTAL</b>  | <b>10,494</b>  | <b>58.7%</b> | <b>56.6%</b>  | <b>1.04</b> | <b>Above Expected</b> |
| HealthPartners Clinics  | HealthPartners - Andover  | 317            | 56.5%        | 58.6%         | 0.96        | Expected              |
| HealthPartners Clinics  | HealthPartners - Anoka  | 428            | 61.7%        | 57.5%         | 1.07        | Expected              |
| HealthPartners Clinics  | HealthPartners - Apple Valley   | 287            | 56.8%        | 56.9%         | 1.00        | Expected              |
| HealthPartners Clinics  | HealthPartners - Arden Hills  | 455            | 67.7%        | 58.3%         | 1.16        | Above Expected        |
| HealthPartners Clinics  | HealthPartners - Bloomington  | 409            | 57.2%        | 57.2%         | 1.00        | Expected              |
| HealthPartners Clinics  | HealthPartners - Brooklyn Center  | 279            | 66.0%        | 53.9%         | 1.22        | Above Expected        |
| HealthPartners Clinics  | HealthPartners - Como   | 899            | 58.3%        | 57.1%         | 1.02        | Expected              |
| HealthPartners Clinics  | HealthPartners - Coon Rapids  | 363            | 60.9%        | 56.8%         | 1.07        | Expected              |
| HealthPartners Clinics  | HealthPartners - Ctr for Internatl Hlth                                   | 79             | 67.1%        | 47.4%         | 1.41        | Above Expected        |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                                | CLINIC NAME                                    | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|---|--|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>                  |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| HealthPartners Clinics                    | HealthPartners - Curve Crest Clinic            | 1,726          | 56.8%        | 59.3%         | 0.96        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Eagan                         | 148            | 49.3%        | 57.8%         | 0.85        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Elk River                     | 219            | 55.3%        | 58.1%         | 0.95        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Hugo                          | 99             | 42.4%        | 57.1%         | 0.74        | Below Expected        |
| HealthPartners Clinics                    | HealthPartners - Inver Grove Heights           | 267            | 53.9%        | 55.5%         | 0.97        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Lino Lakes                    | 184            | 61.4%        | 57.6%         | 1.07        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Maplewood                     | 530            | 54.9%        | 53.8%         | 1.02        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Midway                        | 258            | 46.5%        | 50.6%         | 0.92        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Nokomis                       | 138            | 58.7%        | 53.1%         | 1.11        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Regions Specialty Ctr         | 783            | 57.5%        | 54.3%         | 1.06        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Roseville                     | 237            | 65.4%        | 56.8%         | 1.15        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Somerset Clinic               | 173            | 59.5%        | 58.2%         | 1.02        | Expected              |
| HealthPartners Clinics                    | HealthPartners - St Paul                       | 719            | 54.2%        | 52.6%         | 1.03        | Expected              |
| HealthPartners Clinics                    | HealthPartners - West                          | 234            | 62.4%        | 56.5%         | 1.10        | Expected              |
| HealthPartners Clinics                    | HealthPartners - White Bear Lake               | 410            | 62.2%        | 58.5%         | 1.06        | Expected              |
| HealthPartners Clinics                    | HealthPartners - Woodbury                      | 845            | 66.2%        | 57.1%         | 1.16        | Above Expected        |
| <b>Hennepin Healthcare</b>                | <b>GROUP TOTAL</b>                             | <b>2,583</b>   | <b>36.8%</b> | <b>48.7%</b>  | <b>0.76</b> | <b>Below Expected</b> |
| Hennepin Healthcare                       | Hennepin Healthcare Brooklyn Park Clinic       | 141            | 31.9%        | 48.5%         | 0.66        | Below Expected        |
| Hennepin Healthcare                       | Hennepin Healthcare Coordinated Care Clinic    | 37             | 8.1%         | 41.0%         | 0.20        | Below Expected        |
| Hennepin Healthcare                       | Hennepin Healthcare Downtown Medicine Clinic   | 1,146          | 37.8%        | 48.1%         | 0.79        | Below Expected        |
| Hennepin Healthcare                       | Hennepin Healthcare East Lake Clinic           | 79             | 34.2%        | 48.0%         | 0.71        | Expected              |
| Hennepin Healthcare                       | Hennepin Healthcare Golden Valley Clinic       | 149            | 51.7%        | 55.4%         | 0.93        | Expected              |
| Hennepin Healthcare                       | Hennepin Healthcare Heart Center               | 432            | 38.4%        | 49.2%         | 0.78        | Below Expected        |
| Hennepin Healthcare                       | Hennepin Healthcare Positive Care Clinic       | 106            | 32.1%        | 45.7%         | 0.70        | Below Expected        |
| Hennepin Healthcare                       | Hennepin Healthcare Richfield Clinic           | 167            | 41.3%        | 49.9%         | 0.83        | Expected              |
| Hennepin Healthcare                       | Hennepin Healthcare St. Anthony Village Clinic | 51             | 47.1%        | 52.6%         | 0.90        | Expected              |
| Hennepin Healthcare                       | Hennepin Healthcare Whittier Clinic            | 259            | 27.0%        | 48.1%         | 0.56        | Below Expected        |
| <b>Hutchinson Health</b>                  | <b>GROUP TOTAL</b>                             | <b>765</b>     | <b>54.9%</b> | <b>58.1%</b>  | <b>0.94</b> | <b>Expected</b>       |
| Hutchinson Health                         | Hutchinson Health - Dassel Clinic              | 55             | 50.9%        | 56.9%         | 0.90        | Expected              |
| Hutchinson Health                         | Hutchinson Health - Hutchinson Clinic          | 710            | 55.2%        | 58.2%         | 0.95        | Expected              |
| <b>Indian Health Board of Minneapolis</b> | <b>GROUP TOTAL</b>                             | <b>34</b>      | <b>35.3%</b> | <b>50.4%</b>  | <b>0.70</b> | <b>Expected</b>       |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                                   | CLINIC NAME   | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|--|---|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>                     |   | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Indian Health Board of Minneapolis           | Indian Health Board of Minneapolis                    | 34             | 35.3%        | 50.4%         | 0.70        | Expected              |
| <b>Kittson Healthcare Clinic</b>             | <b>GROUP TOTAL</b>                                    | <b>136</b>     | <b>42.7%</b> | <b>58.5%</b>  | <b>0.73</b> | <b>Below Expected</b> |
| Kittson Healthcare Clinic                    | Kittson Memorial Clinic - Hallock                     | 90             | 43.3%        | 58.2%         | 0.74        | Expected              |
| Kittson Healthcare Clinic                    | Kittson Memorial Clinic - Karlstad                    | 46             | 41.3%        | 58.9%         | 0.70        | Expected              |
| <b>Lac Qui Parle Clinic</b>                  | <b>GROUP TOTAL</b>                                    | <b>56</b>      | <b>55.4%</b> | <b>56.5%</b>  | <b>0.98</b> | <b>Expected</b>       |
| Lac Qui Parle Clinic                         | Lac Qui Parle Clinic                                  | 56             | 55.4%        | 56.5%         | 0.98        | Expected              |
| <b>Lake Region Healthcare</b>                | <b>GROUP TOTAL</b>                                    | <b>521</b>     | <b>18.8%</b> | <b>58.3%</b>  | <b>0.32</b> | <b>Below Expected</b> |
| Lake Region Healthcare                       | Lake Region Healthcare - Barnesville Clinic           | 70             | 11.4%        | 58.4%         | 0.20        | Below Expected        |
| Lake Region Healthcare                       | Lake Region Healthcare Clinic Services - Fergus Falls | 426            | 19.7%        | 58.2%         | 0.34        | Below Expected        |
| <b>Lake Superior Community Health Center</b> | <b>GROUP TOTAL</b>                                    | <b>103</b>     | <b>34.0%</b> | <b>54.0%</b>  | <b>0.63</b> | <b>Below Expected</b> |
| Lake Superior Community Health Center        | Lake Superior Community Health Center - Duluth        | 37             | 32.4%        | 54.4%         | 0.60        | Expected              |
| Lake Superior Community Health Center        | Lake Superior Community Health Center-Superior        | 66             | 34.9%        | 53.8%         | 0.65        | Below Expected        |
| <b>Lake View Clinic - Two Harbors</b>        | <b>GROUP TOTAL</b>                                    | <b>225</b>     | <b>52.9%</b> | <b>57.7%</b>  | <b>0.92</b> | <b>Expected</b>       |
| Lake View Clinic - Two Harbors               | Lake View Clinic - Two Harbors                        | 198            | 51.0%        | 57.7%         | 0.88        | Expected              |
| <b>Lakewood Health Center Clinic</b>         | <b>GROUP TOTAL</b>                                    | <b>98</b>      | <b>50.0%</b> | <b>55.6%</b>  | <b>0.90</b> | <b>Expected</b>       |
| Lakewood Health Center Clinic                | Lakewood Health Center Clinic                         | 98             | 50.0%        | 55.6%         | 0.90        | Expected              |
| <b>Lakewood Health System</b>                | <b>GROUP TOTAL</b>                                    | <b>620</b>     | <b>56.0%</b> | <b>55.1%</b>  | <b>1.02</b> | <b>Expected</b>       |
| Lakewood Health System                       | Lakewood Health System - Browerville Clinic           | 160            | 55.0%        | 55.1%         | 1.00        | Expected              |
| Lakewood Health System                       | Lakewood Health System - Eagle Valley Clinic          | 33             | 39.4%        | 56.5%         | 0.70        | Expected              |
| Lakewood Health System                       | Lakewood Health System - Motley Clinic                | 135            | 60.0%        | 55.2%         | 1.09        | Expected              |
| Lakewood Health System                       | Lakewood Health System - Pillager Clinic              | 188            | 56.4%        | 54.7%         | 1.03        | Expected              |
| Lakewood Health System                       | Lakewood Health System - Staples Clinic               | 104            | 56.7%        | 55.5%         | 1.02        | Expected              |
| <b>Life Medical</b>                          | <b>GROUP TOTAL</b>                                    | <b>61</b>      | <b>11.5%</b> | <b>49.0%</b>  | <b>0.23</b> | <b>Below Expected</b> |
| Life Medical                                 | Life Medical  | 61             | 11.5%        | 49.0%         | 0.23        | Below Expected        |
| <b>Mankato Clinic, Ltd.</b>                  | <b>GROUP TOTAL</b>                                    | <b>1,685</b>   | <b>54.9%</b> | <b>57.6%</b>  | <b>0.95</b> | <b>Below Expected</b> |
| Mankato Clinic, Ltd.                         | Mankato Clinic - Daniel's Health Center               | 162            | 53.1%        | 57.3%         | 0.93        | Expected              |
| Mankato Clinic, Ltd.                         | Mankato Clinic - Main Street                          | 699            | 55.2%        | 57.3%         | 0.96        | Expected              |
| Mankato Clinic, Ltd.                         | Mankato Clinic - Mapleton                             | 104            | 48.1%        | 58.9%         | 0.82        | Expected              |
| Mankato Clinic, Ltd.                         | Mankato Clinic - North Mankato                        | 366            | 52.5%        | 57.7%         | 0.91        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                       | CLINIC NAME   | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|----------------------------------|---|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>         |   | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Mankato Clinic, Ltd.             | Mankato Clinic - Wickersham Campus                  | 354            | 59.6%        | 57.7%         | 1.03        | Expected              |
| <b>Mayo Clinic</b>               | <b>GROUP TOTAL</b>                                  | <b>11,955</b>  | <b>52.4%</b> | <b>56.5%</b>  | <b>0.93</b> | <b>Below Expected</b> |
| Mayo Clinic                      | Mayo Clinic - Baldwin Building                      | 2,745          | 57.1%        | 57.2%         | 1.00        | Expected              |
| Mayo Clinic                      | Mayo Clinic - Kasson                                | 356            | 57.3%        | 57.5%         | 1.00        | Expected              |
| Mayo Clinic                      | Mayo Clinic - Northeast                             | 542            | 61.3%        | 57.4%         | 1.07        | Expected              |
| Mayo Clinic                      | Mayo Clinic - Northwest                             | 371            | 59.6%        | 56.9%         | 1.05        | Expected              |
| Mayo Clinic                      | Mayo Clinic - Specialty Practice                    | 7,546          | 48.8%        | 56.1%         | 0.87        | Below Expected        |
| Mayo Clinic                      | Mayo Family Clinic Southeast                        | 395            | 64.6%        | 57.5%         | 1.12        | Above Expected        |
| <b>Mayo Clinic Health System</b> | <b>GROUP TOTAL</b>                                  | <b>8,863</b>   | <b>57.8%</b> | <b>56.8%</b>  | <b>1.02</b> | <b>Expected</b>       |
| Mayo Clinic Health System        | Mayo Clinic Health System Albert Lea                | 849            | 57.1%        | 56.1%         | 1.02        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Austin                    | 1,112          | 54.8%        | 56.0%         | 0.98        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Belle Plaine              | 38             | 57.9%        | 58.2%         | 0.99        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Cannon Falls              | 315            | 63.2%        | 58.7%         | 1.08        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Fairmont                  | 647            | 57.5%        | 55.6%         | 1.03        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Faribault Campus Location | 228            | 61.8%        | 57.1%         | 1.08        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Janesville                | 49             | 57.1%        | 57.3%         | 1.00        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Lake City                 | 183            | 55.7%        | 58.5%         | 0.95        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Le Sueur                  | 138            | 58.0%        | 56.9%         | 1.02        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Mankato Eastridge         | 942            | 57.0%        | 56.1%         | 1.02        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Mankato Northridge        | 313            | 62.9%        | 57.2%         | 1.10        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Mankato Specialty Clinic  | 457            | 67.0%        | 57.0%         | 1.18        | Above Expected        |
| Mayo Clinic Health System        | Mayo Clinic Health System Montgomery                | 138            | 53.6%        | 56.1%         | 0.96        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System New Prague                | 220            | 52.7%        | 57.8%         | 0.91        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System New Richland              | 74             | 56.8%        | 57.6%         | 0.99        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Owatonna                  | 1,056          | 58.0%        | 57.1%         | 1.01        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Plainview                 | 57             | 71.9%        | 59.4%         | 1.21        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Red Wing                  | 959            | 53.3%        | 57.6%         | 0.93        | Expected              |
| Mayo Clinic Health System        | Mayo Clinic Health System Red Wing in Zumbrota      | 97             | 54.6%        | 58.1%         | 0.94        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                                    | CLINIC NAME  | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|---|--|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>                      |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Mayo Clinic Health System                     | Mayo Clinic Health System St. James                          | 205            | 63.4%        | 56.6%         | 1.12        | Expected              |
| Mayo Clinic Health System                     | Mayo Clinic Health System St. Peter                          | 276            | 60.5%        | 56.9%         | 1.06        | Expected              |
| Mayo Clinic Health System                     | Mayo Clinic Health System Waseca                             | 268            | 60.5%        | 57.4%         | 1.05        | Expected              |
| Mayo Clinic Health System                     | Mayo Clinic Health System Waterville                         | 74             | 62.2%        | 59.0%         | 1.05        | Expected              |
| Mayo Clinic Health System                     | Mayo Clinic Health System Wells                              | 56             | 55.4%        | 55.0%         | 1.01        | Expected              |
| Mayo Clinic Health System                     | Mayo Clinic Health System-Franciscan Healthcare in Caledonia | 112            | 55.4%        | 56.8%         | 0.98        | Expected              |
| <b>Meeker Memorial Hospital &amp; Clinics</b> | <b>GROUP TOTAL</b>   | <b>305</b>     | <b>49.2%</b> | <b>57.8%</b>  | <b>0.85</b> | <b>Below Expected</b> |
| Meeker Memorial Hospital & Clinics            | Meeker Memorial Hospital & Clinics - Litchfield              | 305            | 49.2%        | 57.8%         | 0.85        | Below Expected        |
| <b>Mille Lacs Health System</b>               | <b>GROUP TOTAL</b>   | <b>198</b>     | <b>30.8%</b> | <b>52.5%</b>  | <b>0.59</b> | <b>Below Expected</b> |
| Mille Lacs Health System                      | Mille Lacs Health System - Isle                              | 63             | 36.5%        | 53.3%         | 0.68        | Below Expected        |
| Mille Lacs Health System                      | Mille Lacs Health System - Onamia                            | 94             | 33.0%        | 51.6%         | 0.64        | Below Expected        |
| <b>Native American Community Clinic</b>       | <b>GROUP TOTAL</b>   | <b>32</b>      | <b>37.5%</b> | <b>48.5%</b>  | <b>0.77</b> | <b>Expected</b>       |
| Native American Community Clinic              | Native American Community Clinic                             | 32             | 37.5%        | 48.5%         | 0.77        | Expected              |
| <b>Neighborhood Healthsource</b>              | <b>GROUP TOTAL</b>   | <b>68</b>      | <b>51.5%</b> | <b>47.7%</b>  | <b>1.08</b> | <b>Expected</b>       |
| Neighborhood Healthsource                     | Neighborhood HealthSource - Fremont Clinic                   | 38             | 50.0%        | 46.2%         | 1.08        | Expected              |
| <b>North Memorial</b>                         | <b>GROUP TOTAL</b>   | <b>5,784</b>   | <b>63.4%</b> | <b>56.7%</b>  | <b>1.12</b> | <b>Above Expected</b> |
| North Memorial                                | North Memorial Health - Minnetonka Medical Center            | 267            | 66.7%        | 56.4%         | 1.18        | Above Expected        |
| North Memorial                                | North Memorial Health Clinic - Blaine                        | 580            | 59.1%        | 58.1%         | 1.02        | Expected              |
| North Memorial                                | North Memorial Health Clinic - Brooklyn Center               | 216            | 62.5%        | 51.5%         | 1.21        | Above Expected        |
| North Memorial                                | North Memorial Health Clinic - Brooklyn Park                 | 259            | 61.0%        | 55.7%         | 1.10        | Expected              |
| North Memorial                                | North Memorial Health Clinic - Camden                        | 167            | 58.7%        | 48.3%         | 1.22        | Above Expected        |
| North Memorial                                | North Memorial Health Clinic - Downtown Minneapolis          | 64             | 56.3%        | 51.5%         | 1.09        | Expected              |
| North Memorial                                | North Memorial Health Clinic - Elk River                     | 220            | 55.5%        | 57.3%         | 0.97        | Expected              |
| North Memorial                                | North Memorial Health Clinic - Fridley                       | 415            | 55.9%        | 57.2%         | 0.98        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                                     | CLINIC NAME   | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|--|---|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>                       |   | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| North Memorial                                 | North Memorial Health Clinic - Golden Valley                  | 242            | 64.1%        | 56.5%         | 1.13        | Expected              |
| North Memorial                                 | North Memorial Health Clinic - Maple Grove                    | 913            | 57.7%        | 58.8%         | 0.98        | Expected              |
| North Memorial                                 | North Memorial Health Clinic - New Hope                       | 325            | 67.1%        | 56.8%         | 1.18        | Above Expected        |
| North Memorial                                 | North Memorial Health Clinic - Roseville                      | 101            | 66.3%        | 57.5%         | 1.15        | Expected              |
| North Memorial                                 | North Memorial Health Clinic - St. Anthony                    | 382            | 65.7%        | 57.6%         | 1.14        | Above Expected        |
| North Memorial                                 | North Memorial Health Heart and Vascular Center               | 673            | 71.2%        | 54.9%         | 1.30        | Above Expected        |
| North Memorial                                 | North Memorial Health Heart and Vascular Center - Maple Grove | 441            | 73.2%        | 57.9%         | 1.26        | Above Expected        |
| North Memorial                                 | North Memorial Health Heart and Vascular Clinic - Buffalo     | 80             | 77.5%        | 57.7%         | 1.34        | Above Expected        |
| North Memorial                                 | North Memorial Health Heart and Vascular Clinic - Minnetonka  | 74             | 62.2%        | 57.3%         | 1.09        | Expected              |
| North Memorial                                 | North Memorial Health Heart and Vascular Clinic - Monticello  | 140            | 65.0%        | 57.9%         | 1.12        | Expected              |
| North Memorial                                 | North Memorial Health Internal Medicine - Maple Grove         | 201            | 64.2%        | 57.3%         | 1.12        | Expected              |
| <b>North Valley Health Center</b>              | <b>GROUP TOTAL</b>  | <b>35</b>      | <b>65.7%</b> | <b>56.9%</b>  | <b>1.15</b> | <b>Expected</b>       |
| North Valley Health Center                     | North Valley Health Center                                    | 35             | 65.7%        | 56.9%         | 1.15        | Expected              |
| <b>NorthPoint Health &amp; Wellness Center</b> | <b>GROUP TOTAL</b>  | <b>219</b>     | <b>25.6%</b> | <b>46.2%</b>  | <b>0.55</b> | <b>Below Expected</b> |
| NorthPoint Health & Wellness Center            | NorthPoint Health & Wellness Center                           | 219            | 25.6%        | 46.2%         | 0.55        | Below Expected        |
| <b>Northwest Family Physicians</b>             | <b>GROUP TOTAL</b>  | <b>490</b>     | <b>59.2%</b> | <b>56.9%</b>  | <b>1.04</b> | <b>Expected</b>       |
| Northwest Family Physicians                    | Northwest Family Physicians - Crystal                         | 278            | 54.3%        | 55.9%         | 0.97        | Expected              |
| Northwest Family Physicians                    | Northwest Family Physicians - Plymouth                        | 78             | 71.8%        | 58.1%         | 1.24        | Expected              |
| Northwest Family Physicians                    | Northwest Family Physicians - Rogers                          | 134            | 61.9%        | 58.1%         | 1.07        | Expected              |
| <b>Olivia Hospital &amp; Clinic</b>            | <b>GROUP TOTAL</b>  | <b>209</b>     | <b>52.6%</b> | <b>55.9%</b>  | <b>0.94</b> | <b>Expected</b>       |
| Olivia Hospital & Clinic                       | Hector Clinic   | 48             | 52.1%        | 57.9%         | 0.90        | Expected              |
| Olivia Hospital & Clinic                       | Olivia Hospital & Clinic                                      | 119            | 53.8%        | 55.9%         | 0.96        | Expected              |
| Olivia Hospital & Clinic                       | Renville Clinic   | 42             | 50.0%        | 53.6%         | 0.93        | Expected              |
| <b>Olmsted Medical Center</b>                  | <b>GROUP TOTAL</b>  | <b>1,914</b>   | <b>48.5%</b> | <b>54.8%</b>  | <b>0.89</b> | <b>Below Expected</b> |
| Olmsted Medical Center                         | Olmsted Medical Center - Byron Clinic                         | 126            | 46.0%        | 55.3%         | 0.83        | Expected              |
| Olmsted Medical Center                         | Olmsted Medical Center - Cannon Falls                         | 64             | 51.6%        | 54.2%         | 0.95        | Expected              |
| Olmsted Medical Center                         | Olmsted Medical Center - Chatfield Clinic                     | 62             | 46.8%        | 54.8%         | 0.85        | Expected              |
| Olmsted Medical Center                         | Olmsted Medical Center - Lake City                            | 92             | 51.1%        | 57.0%         | 0.90        | Expected              |



## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME  | CLINIC NAME  | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|---|--|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>  |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Olmsted Medical Center  | Olmsted Medical Center - Miracle Mile                    | 92             | 28.3%        | 52.5%         | 0.54        | Below Expected        |
| Olmsted Medical Center  | Olmsted Medical Center - Pine Island Clinic              | 83             | 60.2%        | 56.4%         | 1.07        | Expected              |
| Olmsted Medical Center  | Olmsted Medical Center - Plainview Clinic                | 52             | 50.0%        | 54.8%         | 0.91        | Expected              |
| Olmsted Medical Center  | Olmsted Medical Center - Preston Clinic                  | 91             | 49.5%        | 55.8%         | 0.89        | Expected              |
| Olmsted Medical Center  | Olmsted Medical Center - Rochester Northwest             | 286            | 54.6%        | 54.3%         | 1.00        | Expected              |
| Olmsted Medical Center  | Olmsted Medical Center - Rochester Southeast             | 724            | 47.7%        | 54.4%         | 0.88        | Below Expected        |
| Olmsted Medical Center  | Olmsted Medical Center - Spring Valley Clinic            | 77             | 54.6%        | 55.7%         | 0.98        | Expected              |
| Olmsted Medical Center  | Olmsted Medical Center - St. Charles Clinic              | 46             | 43.5%        | 57.6%         | 0.75        | Expected              |
| Olmsted Medical Center  | Olmsted Medical Center - Stewartville Clinic             | 118            | 43.2%        | 53.8%         | 0.80        | Expected              |
| <b>Open Cities Health Center</b>                                | <b>GROUP TOTAL</b>                                       | <b>58</b>      | <b>15.5%</b> | <b>49.2%</b>  | <b>0.32</b> | <b>Below Expected</b> |
| Open Cities Health Center                                       | Open Cities Health (Dunlap) - Family Medicine            | 46             | 15.2%        | 48.8%         | 0.31        | Below Expected        |
| <b>Ortonville Area Health Services-Northside Medical Clinic</b> | <b>GROUP TOTAL</b>                                       | <b>208</b>     | <b>58.7%</b> | <b>58.2%</b>  | <b>1.01</b> | <b>Expected</b>       |
| Ortonville Area Health Services-Northside Medical Clinic        | Ortonville Area Health Services-Northside Medical Clinic | 203            | 59.1%        | 58.2%         | 1.02        | Expected              |
| <b>Park Nicollet Health Services</b>                            | <b>GROUP TOTAL</b>                                       | <b>9,683</b>   | <b>58.6%</b> | <b>57.8%</b>  | <b>1.01</b> | <b>Expected</b>       |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Bloomington                       | 336            | 57.7%        | 58.5%         | 0.99        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Brookdale                         | 633            | 59.2%        | 55.0%         | 1.08        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Burnsville                        | 842            | 59.9%        | 58.5%         | 1.02        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Carlson                           | 597            | 61.8%        | 60.1%         | 1.03        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Champlin                          | 158            | 61.4%        | 55.8%         | 1.10        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Chanhassen                        | 683            | 52.9%        | 58.5%         | 0.90        | Below Expected        |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Creekside                         | 94             | 47.9%        | 56.5%         | 0.85        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Eagan                             | 416            | 61.3%        | 58.4%         | 1.05        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Eden Prairie                      | 287            | 63.4%        | 58.8%         | 1.08        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Golden Valley                     | 238            | 62.6%        | 57.6%         | 1.09        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Lakeville                         | 100            | 67.0%        | 55.8%         | 1.20        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Maple Grove                       | 410            | 60.2%        | 58.0%         | 1.04        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Minneapolis                       | 322            | 49.1%        | 52.0%         | 0.94        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Plymouth                          | 476            | 60.5%        | 59.4%         | 1.02        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Prior Lake                        | 185            | 55.1%        | 57.9%         | 0.95        | Expected              |
| Park Nicollet Health Services                                   | Park Nicollet Clinic - Rogers                            | 123            | 56.9%        | 56.2%         | 1.01        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME  | CLINIC NAME   | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|---|---|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>                            |   | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Park Nicollet Health Services                       | Park Nicollet Clinic - Shakopee                         | 541            | 60.3%        | 56.3%         | 1.07        | Expected              |
| Park Nicollet Health Services                       | Park Nicollet Clinic - SmartCare                        | 90             | 62.2%        | 57.0%         | 1.09        | Expected              |
| Park Nicollet Health Services                       | Park Nicollet Clinic - Specialty Center 6500            | 598            | 59.7%        | 56.2%         | 1.06        | Expected              |
| Park Nicollet Health Services                       | Park Nicollet Clinic - St. Louis Park Family Medicine   | 797            | 50.4%        | 56.9%         | 0.89        | Below Expected        |
| Park Nicollet Health Services                       | Park Nicollet Clinic - St. Louis Park Internal Medicine | 1,231          | 61.3%        | 59.3%         | 1.03        | Expected              |
| Park Nicollet Health Services                       | Park Nicollet Clinic - Wayzata                          | 520            | 60.2%        | 60.2%         | 1.00        | Expected              |
| <b>Perham Health</b>                                | <b>GROUP TOTAL</b>                                      | <b>447</b>     | <b>63.1%</b> | <b>57.3%</b>  | <b>1.10</b> | <b>Above Expected</b> |
| Perham Health                                       | Perham Health Clinic                                    | 336            | 62.5%        | 57.5%         | 1.09        | Expected              |
| Perham Health                                       | Perham Health New York Mills Clinic                     | 84             | 71.4%        | 57.5%         | 1.24        | Expected              |
| <b>Prairie Ridge Hospital &amp; Health Services</b> | <b>GROUP TOTAL</b>                                      | <b>152</b>     | <b>48.7%</b> | <b>56.1%</b>  | <b>0.87</b> | <b>Expected</b>       |
| Prairie Ridge Hospital & Health Services            | Prairie Ridge Hospital & Health Services - Elbow Lake   | 88             | 47.7%        | 54.9%         | 0.87        | Expected              |
| Prairie Ridge Hospital & Health Services            | Prairie Ridge Hospital & Health Services - Morris       | 63             | 49.2%        | 57.7%         | 0.85        | Expected              |
| <b>Richfield Medical Group</b>                      | <b>GROUP TOTAL</b>                                      | <b>251</b>     | <b>62.6%</b> | <b>58.1%</b>  | <b>1.08</b> | <b>Expected</b>       |
| Richfield Medical Group                             | Richfield Medical Group                                 | 251            | 62.6%        | 58.1%         | 1.08        | Expected              |
| <b>RiverView Health</b>                             | <b>GROUP TOTAL</b>                                      | <b>247</b>     | <b>43.7%</b> | <b>54.9%</b>  | <b>0.80</b> | <b>Below Expected</b> |
| RiverView Health                                    | RiverView Clinic  | 247            | 43.7%        | 54.9%         | 0.80        | Below Expected        |
| <b>Riverwood Healthcare Center</b>                  | <b>GROUP TOTAL</b>                                      | <b>573</b>     | <b>54.5%</b> | <b>57.1%</b>  | <b>0.95</b> | <b>Expected</b>       |
| Riverwood Healthcare Center                         | Riverwood Aitkin Clinic                                 | 388            | 55.9%        | 57.6%         | 0.97        | Expected              |
| Riverwood Healthcare Center                         | Riverwood McGregor Clinic                               | 158            | 47.5%        | 55.6%         | 0.85        | Expected              |
| <b>Sanford Health</b>                               | <b>GROUP TOTAL</b>                                      | <b>11,772</b>  | <b>57.9%</b> | <b>56.4%</b>  | <b>1.03</b> | <b>Above Expected</b> |
| Sanford Health                                      | Sanford Bagley Clinic                                   | 179            | 43.6%        | 51.6%         | 0.84        | Expected              |
| Sanford Health                                      | Sanford Bemidji 1300 Anne St Clinic- Specialty          | 778            | 59.5%        | 53.0%         | 1.12        | Above Expected        |
| Sanford Health                                      | Sanford Bemidji Main Clinic - Family Medicine           | 766            | 56.4%        | 54.0%         | 1.05        | Expected              |
| Sanford Health                                      | Sanford Bemidji Main Clinic - Internal Medicine         | 454            | 59.3%        | 56.8%         | 1.04        | Expected              |
| Sanford Health                                      | Sanford Blackduck Clinic                                | 103            | 62.1%        | 55.4%         | 1.12        | Expected              |
| Sanford Health                                      | Sanford Canby Clinic                                    | 184            | 57.6%        | 57.6%         | 1.00        | Expected              |
| Sanford Health                                      | Sanford Cass Lake Clinic                                | 82             | 57.3%        | 52.8%         | 1.09        | Expected              |
| Sanford Health                                      | Sanford Clinic Rock Rapids                              | 115            | 59.1%        | 58.4%         | 1.01        | Expected              |
| Sanford Health                                      | Sanford East Grand Forks Clinic                         | 190            | 55.8%        | 56.0%         | 1.00        | Expected              |
| Sanford Health                                      | Sanford Edgerton Clinic                                 | 32             | 84.4%        | 57.9%         | 1.46        | Above Expected        |
| Sanford Health                                      | Sanford Fargo Broadway Clinic - Internal Medicine       | 318            | 59.8%        | 56.3%         | 1.06        | Expected              |
| Sanford Health                                      | Sanford Fargo North Fargo Clinic                        | 470            | 57.9%        | 56.9%         | 1.02        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

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|--------------------------------------|--|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>             |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Sanford Health                       | Sanford Fargo Southpointe Clinic - Family Medicine   | 545            | 52.1%        | 55.8%         | 0.93        | Expected              |
| Sanford Health                       | Sanford Fargo Southpointe Clinic - Internal Medicine | 911            | 64.8%        | 58.7%         | 1.10        | Above Expected        |
| Sanford Health                       | Sanford Hawley Clinic                                | 73             | 52.1%        | 57.2%         | 0.91        | Expected              |
| Sanford Health                       | Sanford Health Adrian Clinic                         | 50             | 54.0%        | 57.2%         | 0.94        | Expected              |
| Sanford Health                       | Sanford Health Alexandria Broadway Clinic            | 383            | 54.8%        | 57.2%         | 0.96        | Expected              |
| Sanford Health                       | Sanford Health Detroit Lakes Clinic                  | 552            | 56.0%        | 56.3%         | 0.99        | Expected              |
| Sanford Health                       | Sanford Health Halstad Clinic                        | 38             | 47.4%        | 57.3%         | 0.83        | Expected              |
| Sanford Health                       | Sanford Health Jamestown Clinic                      | 619            | 54.3%        | 58.0%         | 0.94        | Expected              |
| Sanford Health                       | Sanford Health Mahnomen Clinic                       | 83             | 47.0%        | 51.5%         | 0.91        | Expected              |
| Sanford Health                       | Sanford Health Mountain Lake Clinic                  | 59             | 45.8%        | 56.5%         | 0.81        | Expected              |
| Sanford Health                       | Sanford Health Park Rapids Clinic- Family Medicine   | 126            | 54.8%        | 57.7%         | 0.95        | Expected              |
| Sanford Health                       | Sanford Health Parkers Prairie Clinic                | 43             | 48.8%        | 56.3%         | 0.87        | Expected              |
| Sanford Health                       | Sanford Health Pelican Rapids Clinic                 | 103            | 58.3%        | 58.3%         | 1.00        | Expected              |
| Sanford Health                       | Sanford Health Wahpeton Clinic                       | 445            | 60.2%        | 56.5%         | 1.07        | Expected              |
| Sanford Health                       | Sanford Health Walker Clinic                         | 238            | 53.8%        | 56.1%         | 0.96        | Expected              |
| Sanford Health                       | Sanford Health Wheaton Clinic                        | 74             | 59.5%        | 55.0%         | 1.08        | Expected              |
| Sanford Health                       | Sanford Health Windom Clinic                         | 194            | 59.8%        | 57.0%         | 1.05        | Expected              |
| Sanford Health                       | Sanford Jackson Clinic                               | 226            | 59.7%        | 56.4%         | 1.06        | Expected              |
| Sanford Health                       | Sanford Lakefield Clinic                             | 67             | 41.8%        | 57.5%         | 0.73        | Expected              |
| Sanford Health                       | Sanford Luverne Clinic                               | 365            | 61.6%        | 57.6%         | 1.07        | Expected              |
| Sanford Health                       | Sanford Mayville Clinic                              | 139            | 58.3%        | 59.0%         | 0.99        | Expected              |
| Sanford Health                       | Sanford Moorhead Clinic - Family Medicine            | 156            | 47.4%        | 54.2%         | 0.88        | Expected              |
| Sanford Health                       | Sanford Moorhead Clinic - Internal Medicine          | 517            | 62.3%        | 57.2%         | 1.09        | Expected              |
| Sanford Health                       | Sanford Sanborn Clinic                               | 30             | 56.7%        | 57.9%         | 0.98        | Expected              |
| Sanford Health                       | Sanford Sheldon Clinic                               | 239            | 56.9%        | 57.3%         | 0.99        | Expected              |
| Sanford Health                       | Sanford Thief River Falls Clinic                     | 561            | 55.1%        | 56.5%         | 0.97        | Expected              |
| Sanford Health                       | Sanford Tracy Clinic                                 | 158            | 64.6%        | 56.5%         | 1.14        | Expected              |
| Sanford Health                       | Sanford West Fargo Clinic - Family Medicine          | 446            | 63.0%        | 58.2%         | 1.08        | Expected              |
| Sanford Health                       | Sanford Westbrook Clinic                             | 108            | 52.8%        | 57.1%         | 0.92        | Expected              |
| Sanford Health                       | Sanford Worthington Clinic                           | 436            | 64.0%        | 56.3%         | 1.14        | Above Expected        |
| <b>Sawtooth Mountain Clinic</b>      | <b>GROUP TOTAL</b>                                   | <b>101</b>     | <b>64.4%</b> | <b>58.1%</b>  | <b>1.11</b> | <b>Expected</b>       |
| Sawtooth Mountain Clinic             | Sawtooth Mountain Clinic, Inc                        | 101            | 64.4%        | 58.1%         | 1.11        | Expected              |
| <b>Scenic Rivers Health Services</b> | <b>GROUP TOTAL</b>                                   | <b>352</b>     | <b>49.7%</b> | <b>55.8%</b>  | <b>0.89</b> | <b>Below Expected</b> |
| Scenic Rivers Health Services        | Scenic Rivers Health Services - Bigfork              | 153            | 53.6%        | 55.8%         | 0.96        | Expected              |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

| GROUP NAME                                 | CLINIC NAME  | PATIENTS       | ACTUAL RATE  | EXPECTED RATE | RATIO       | RATING                |
|--|--|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>                   |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Scenic Rivers Health Services              | Scenic Rivers Health Services - Cook                       | 130            | 53.1%        | 56.7%         | 0.94        | Expected              |
| <b>Sleepy Eye Medical Center</b>           | <b>GROUP TOTAL</b>   | <b>127</b>     | <b>44.1%</b> | <b>57.9%</b>  | <b>0.76</b> | <b>Below Expected</b> |
| Sleepy Eye Medical Center                  | Sleepy Eye Medical Center                                  | 127            | 44.1%        | 57.9%         | 0.76        | Below Expected        |
| <b>Southside Community Health Services</b> | <b>GROUP TOTAL</b>   | <b>44</b>      | <b>36.4%</b> | <b>47.9%</b>  | <b>0.76</b> | <b>Expected</b>       |
| Southside Community Health Services        | Southside Medical Clinic                                   | 44             | 36.4%        | 47.9%         | 0.76        | Expected              |
| <b>St. Croix Regional Medical Center</b>   | <b>GROUP TOTAL</b>   | <b>1,265</b>   | <b>44.3%</b> | <b>57.2%</b>  | <b>0.77</b> | <b>Below Expected</b> |
| St. Croix Regional Medical Center          | St. Croix Regional Medical Center - Frederic Clinic        | 62             | 45.2%        | 56.5%         | 0.80        | Expected              |
| St. Croix Regional Medical Center          | St. Croix Regional Medical Center - Lindstrom Clinic       | 147            | 53.1%        | 58.3%         | 0.91        | Expected              |
| St. Croix Regional Medical Center          | St. Croix Regional Medical Center - St. Croix Falls Clinic | 825            | 41.6%        | 57.5%         | 0.72        | Below Expected        |
| St. Croix Regional Medical Center          | St. Croix Regional Medical Center - Unity Clinic           | 53             | 45.3%        | 55.3%         | 0.82        | Expected              |
| St. Croix Regional Medical Center          | St. Croix Regional Medical Center - Webster Clinic         | 178            | 48.9%        | 56.0%         | 0.87        | Expected              |
| <b>St. Luke's Clinics</b>                  | <b>GROUP TOTAL</b>   | <b>3,674</b>   | <b>53.1%</b> | <b>56.3%</b>  | <b>0.94</b> | <b>Below Expected</b> |
| St. Luke's Clinics                         | St Luke's Clinics-Cardiology Associates                    | 1,136          | 60.1%        | 56.4%         | 1.07        | Expected              |
| St. Luke's Clinics                         | St Luke's Clinics-Chequamegon Clinic                       | 219            | 48.4%        | 55.6%         | 0.87        | Expected              |
| St. Luke's Clinics                         | St Luke's Clinics-Denfeld                                  | 217            | 47.5%        | 53.8%         | 0.88        | Expected              |
| St. Luke's Clinics                         | St Luke's Clinics-Hibbing Family Medical Clinic            | 307            | 50.8%        | 55.7%         | 0.91        | Expected              |
| St. Luke's Clinics                         | St Luke's Clinics-Internal Medicine Associates             | 681            | 51.8%        | 57.4%         | 0.90        | Below Expected        |
| St. Luke's Clinics                         | St Luke's Clinics-Laurentian                               | 268            | 46.3%        | 55.2%         | 0.84        | Below Expected        |
| St. Luke's Clinics                         | St Luke's Clinics-Lester River                             | 110            | 54.6%        | 57.6%         | 0.95        | Expected              |
| St. Luke's Clinics                         | St Luke's Clinics-Mariner Medical Clinic                   | 162            | 45.7%        | 57.4%         | 0.80        | Below Expected        |
| St. Luke's Clinics                         | St Luke's Clinics-Miller Creek                             | 78             | 44.9%        | 57.3%         | 0.78        | Expected              |
| St. Luke's Clinics                         | St Luke's Clinics-Mount Royal                              | 268            | 52.6%        | 56.5%         | 0.93        | Expected              |
| St. Luke's Clinics                         | St Luke's Clinics-P.S. Rudie Medical Clinic                | 228            | 51.3%        | 55.6%         | 0.92        | Expected              |
| <b>Stellis Health, PA</b>                  | <b>GROUP TOTAL</b>   | <b>1,109</b>   | <b>57.1%</b> | <b>57.6%</b>  | <b>0.99</b> | <b>Expected</b>       |
| Stellis Health, PA                         | Stellis Health - Albertville-St. Michael Clinic            | 94             | 55.3%        | 57.2%         | 0.97        | Expected              |
| Stellis Health, PA                         | Stellis Health-Buffalo Clinic                              | 607            | 53.2%        | 57.6%         | 0.92        | Expected              |
| Stellis Health, PA                         | Stellis Health-Monticello Clinic                           | 408            | 63.2%        | 57.8%         | 1.09        | Expected              |
| <b>Stevens Community Medical Center</b>    | <b>GROUP TOTAL</b>   | <b>168</b>     | <b>44.1%</b> | <b>57.1%</b>  | <b>0.77</b> | <b>Below Expected</b> |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

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|---|--|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>                              |  | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| Stevens Community Medical Center                      | Stevens Community Medical Center                                     | 140            | 49.3%        | 57.0%         | 0.86        | Expected              |
| <b>Swift County Benson Health Services</b>            | <b>GROUP TOTAL</b>   | <b>108</b>     | <b>47.2%</b> | <b>56.4%</b>  | <b>0.84</b> | <b>Expected</b>       |
| Swift County Benson Health Services                   | Swift County Benson Health Services-Rural Health Clinic              | 108            | 47.2%        | 56.4%         | 0.84        | Expected              |
| <b>Tri-County Health Care</b>                         | <b>GROUP TOTAL</b>   | <b>479</b>     | <b>47.6%</b> | <b>54.3%</b>  | <b>0.88</b> | <b>Below Expected</b> |
| Tri-County Health Care                                | Tri-County Health Care - Henning Clinic                              | 85             | 62.4%        | 56.8%         | 1.10        | Expected              |
| Tri-County Health Care                                | Tri-County Health Care - Wadena Clinic                               | 331            | 45.6%        | 53.7%         | 0.85        | Below Expected        |
| <b>United Family Medicine</b>                         | <b>GROUP TOTAL</b>   | <b>273</b>     | <b>38.8%</b> | <b>49.0%</b>  | <b>0.79</b> | <b>Below Expected</b> |
| United Family Medicine                                | United Family Medicine   | 273            | 38.8%        | 49.0%         | 0.79        | Below Expected        |
| <b>United Hospital District Clinic</b>                | <b>GROUP TOTAL</b>   | <b>278</b>     | <b>45.7%</b> | <b>55.8%</b>  | <b>0.82</b> | <b>Below Expected</b> |
| United Hospital District Clinic                       | United Hospital District Clinic                                      | 184            | 49.5%        | 55.7%         | 0.89        | Expected              |
| United Hospital District Clinic                       | United Hospital District Clinic Fairmont                             | 52             | 40.4%        | 55.5%         | 0.73        | Expected              |
| United Hospital District Clinic                       | United Hospital District Clinic Wells                                | 42             | 35.7%        | 56.8%         | 0.63        | Below Expected        |
| <b>Unity Family Healthcare, Family Medical Center</b> | <b>GROUP TOTAL</b>   | <b>549</b>     | <b>50.6%</b> | <b>56.1%</b>  | <b>0.90</b> | <b>Below Expected</b> |
| Unity Family Healthcare, Family Medical Center        | Family Medical Center  | 543            | 50.8%        | 56.1%         | 0.91        | Expected              |
| <b>University of Minnesota Physicians</b>             | <b>GROUP TOTAL</b>   | <b>243</b>     | <b>43.2%</b> | <b>51.6%</b>  | <b>0.84</b> | <b>Below Expected</b> |
| University of Minnesota Physicians                    | University of Minnesota Health - Mill City Clinic                    | 133            | 55.6%        | 57.6%         | 0.97        | Expected              |
| University of Minnesota Physicians                    | University of Minnesota Physicians - Broadway Family Medicine Clinic | 110            | 28.2%        | 44.2%         | 0.64        | Below Expected        |
| <b>Voyage Healthcare</b>                              | <b>GROUP TOTAL</b>   | <b>1,086</b>   | <b>57.0%</b> | <b>58.3%</b>  | <b>0.98</b> | <b>Expected</b>       |
| Voyage Healthcare                                     | Voyage Healthcare - Crystal  | 254            | 60.2%        | 57.9%         | 1.04        | Expected              |
| Voyage Healthcare                                     | Voyage Healthcare - Maple Grove                                      | 259            | 53.7%        | 59.2%         | 0.91        | Expected              |
| Voyage Healthcare                                     | Voyage Healthcare - Osseo  | 266            | 53.8%        | 59.1%         | 0.91        | Expected              |
| Voyage Healthcare                                     | Voyage Healthcare - Plymouth   | 307            | 59.9%        | 57.3%         | 1.05        | Expected              |
| <b>Welia Health</b>                                   | <b>GROUP TOTAL</b>   | <b>779</b>     | <b>47.2%</b> | <b>55.4%</b>  | <b>0.85</b> | <b>Below Expected</b> |
| Welia Health  | Welia Health Hinckley  | 42             | 33.3%        | 53.0%         | 0.63        | Below Expected        |
| Welia Health  | Welia Health Mora  | 519            | 50.5%        | 55.9%         | 0.90        | Expected              |
| Welia Health  | Welia Health Pine City   | 218            | 42.2%        | 54.8%         | 0.77        | Below Expected        |
| <b>West Side Community Health Services</b>            | <b>GROUP TOTAL</b>   | <b>255</b>     | <b>38.0%</b> | <b>47.9%</b>  | <b>0.79</b> | <b>Below Expected</b> |

## OPTIMAL VASCULAR CARE

2021 measurement year

Rating definitions provided on last page

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|---------------------------------------|---|----------------|--------------|---------------|-------------|-----------------------|
| <b>STATEWIDE AVERAGE</b>              |   | <b>186,878</b> | <b>56.5%</b> |               |             |                       |
| West Side Community Health Services   | West Side Community Health Services - East Side Family Clinic | 122            | 33.6%        | 48.7%         | 0.69        | Below Expected        |
| West Side Community Health Services   | West Side Community Health Services - La Clinica              | 98             | 36.7%        | 46.7%         | 0.79        | Expected              |
| West Side Community Health Services   | West Side Community Health Services - McDonough Homes Clinic  | 35             | 57.1%        | 48.9%         | 1.17        | Expected              |
| <b>Westfields Hospital and Clinic</b> | <b>GROUP TOTAL</b>  | <b>496</b>     | <b>54.4%</b> | <b>58.0%</b>  | <b>0.94</b> | <b>Expected</b>       |
| Westfields Hospital and Clinic        | Westfields Clinic   | 496            | 54.4%        | 58.0%         | 0.94        | Expected              |
| <b>Williams Integracare Clinic</b>    | <b>GROUP TOTAL</b>  | <b>193</b>     | <b>38.9%</b> | <b>55.1%</b>  | <b>0.70</b> | <b>Below Expected</b> |
| Williams Integracare Clinic           | Integracare Ltd dba Williams Clinic                           | 193            | 38.9%        | 55.1%         | 0.70        | Below Expected        |
| <b>Winona Health Services</b>         | <b>GROUP TOTAL</b>  | <b>815</b>     | <b>47.5%</b> | <b>57.3%</b>  | <b>0.83</b> | <b>Below Expected</b> |
| Winona Health Services                | Winona Health - Rushford Clinic                               | 48             | 45.8%        | 58.9%         | 0.78        | Expected              |
| Winona Health Services                | Winona Health - Winona Clinic                                 | 767            | 47.6%        | 57.2%         | 0.83        | Below Expected        |



## DEFINITIONS

### RISK ADJUSTMENT

Risk adjustment is a technique used to enable fair comparisons of clinics/medical groups by adjusting for the differences in risk among specific patient groups. It is especially important for outcome measures that are influenced by factors outside of the control of health care providers. MN CM uses an “Actual to Expected” methodology for risk adjustment. This methodology does not alter a clinic/medical group’s result as the actual rate remains unchanged. Instead, each clinic/medical group’s rate is compared to an “expected rate” for that clinic/medical group based on the specific characteristics of patients seen by the clinic/medical group, compared to the total patient population.

All expected values for clinical quality measures reported by medical groups are calculated using a logistic regression model including the variables listed below.

### RISK ADJUSTED VARIABLES BY MEASURE

| Measure                            | Risk Adjustment Variables  |
|------------------------------------|--|
| <b>Colorectal Cancer Screening</b> | Insurance product, deprivation index, patient age                      |
| <b>Optimal Asthma Control</b>      | Insurance product, deprivation index                                   |
| <b>Optimal Diabetes Care</b>       | Insurance product, deprivation index, patient age, diabetes type       |
| <b>Optimal Vascular Care</b>       | Insurance product, deprivation index, patient age                      |
| <b>Depression Care Suite</b>       | Insurance product, deprivation index, patient age, depression severity |

**Insurance product type** includes commercial, Medicare, Medicaid, uninsured, unknown

**Deprivation index** includes ZIP code level average of poverty, public assistance, unemployment, single female with child(ren), and food stamps (SNAP) converted to a single index that is a proxy for overall socioeconomic status

A Chi-square test is used to determine whether there is a statistically significant difference between the expected and actual rates of optimally managed patients attributed to each clinic/medical group. The methodology uses a 95 percent test of significance.

### RATINGS

- **Above Expected:** Medical group's actual rate is significantly above its expected rate
- **Expected:** Medical group's actual rate is not significantly different than its expected rate
- **Below Expected:** Medical group's rate is significantly below its expected rate